



VILLAGE OF LIONS BAY

STRATEGIC GOALS: 2018 PRIORITIES

COMMUNICATIONS GOALS

Facilitate an informed and engaged public by proactive and transparent communication.

2018 priorities (beyond core work):

- Utilise outside consultants for select community consultations
- Develop a manual or guide for internal and external communications including standard formatting, usage and style.
- Undertake a community signage makeover of directional, advisory and naming signage.
- Plan and execute a wood heat campaign in light of Metro Vancouver's upcoming wood smoke reduction measures.
- Plan and execute a Secondary Suite registration campaign.

PLANNING GOALS

Continue to enhance and implement the Official Community Plan (OCP) in order to produce a prosperous, diverse and vibrant complete community, accessible to residents and welcoming to visitors.

2018 priorities (beyond core work):

- Adopt a new local Building Bylaw complying with new provincial Building Act and commence consultation on measures for energy conservation, future greenhouse gas target enforcement, water conservation, fire hazard mitigation, etc.
- Apply for provincial License of Occupation for W2 Water Zones.
- Build relationships with local First Nations.
- Consider natural hazards Development Permits and associated OCP amendment; complete Community Amenity Contribution policy.
- Develop and implement initiatives to keep Lions Bay School open.
- Establish a Trail Management Policy.
- Further develop the Emergency Management plan.
- Implement a Boulevard Bylaw to address encroachment and vegetation.
- Implement a long-term strategic parking plan by mid-May, 2018.
- Negotiate long-term provincial lease at Upper Brunswick, plan move of Public Works Yard there, complete community consultation for redevelopment of the existing site.
- Support initiatives protecting glass sponge reefs in Howe Sound, establishing Howe Sound as a UNESCO Biosphere Region, promoting a Howe Sound National Park.
- Through advocacy and representation, address high noise and excessive accident risk on the Sea-to-Sky Highway.
- Work with Sea-to-Sky communities toward intra-region transit.
- Work with TransLink on the Lions Bay micro-shuttle pilot project.

FINANCIAL GOALS

Ensure the municipality has adequate long-term financial resources to sustain core work and strategic priorities.

Pursue a capital reserve policy to meet the requirements of a comprehensive Asset Management Plan

Utilise grant and debt funding for spending on new and replacement assets for future generations, and eligible funding for operating costs and addressing the infrastructure gap.

2018 priorities (beyond core work):

- Apply for Infrastructure Planning, FCM, Clean Water Wastewater Fund (CWWF), rail crossing and asset management grants for potential projects.
- Accelerate budget timeline by 4 weeks over 2017
- Advocate for small community concessions on gas tax and rural allowance.
- If CWWF2 grant is awarded, prepare borrowing bylaw for next available issue of Municipal Finance Authority funding.
- Commence work on a comprehensive Asset Management Plan
- Complete sale of municipally-owned lot at 52 Brunswick.
- Proceed with sale of municipally-owned lot in Upper Kelvin Grove.

INFRASTRUCTURE GOALS

Adequately resource maintenance of existing Lions Bay infrastructure and infrastructure spending based on the long-range priorities of the Infrastructure Master Plan

Identify and meet service standards and best practices appropriate to the needs of Lions Bay.

Meet critical standards and industry best practices as they continue to evolve.

2018 priorities (beyond core work):

- Manage CWWF1-funded Water Network Project to completion.
- Plan and apply for CWWF2 grant priority Mid-Bayview Road/Drainage/Watermain, which includes two PRV Replacements.
- Progress cell tower project
- Complete review of SCADA technical communications study.
- Implement Phase 1 of Lions Bay Beach Park improvement project, using Water-Access Capital Reserve funds where possible.
- Complete funded Public Landscaping Plan
- Support the UBC long-range watershed hydrology study; complete feasibility study for pipeline supply from Metro
- Review service levels.

ORGANIZATION GOALS

Support a motivated, fulfilled, high-functioning and stable staff organization capable of innovatively meeting the core work and statutory requirements of the organization and Council's strategic priorities.

2018 priorities (beyond core work):

- Build staff skills in customer service, communication, administration, planning, finance, IT, records management & emergency management.
- Expand relationships with other local, regional, provincial and federal government entities.
- Hire one more Public Works member, a part-time planner and a part-time emergency planning coordinator.
- Issue temporary use permits for all operating short-term rental units, and register and inspect all secondary suites, in use or not.
- Commence strategic planning for LBFR service levels.
- Continue records management and digitization initiative.
- Promote mutual respect between staff, Council and community.
- Complete collective agreement negotiations with CUPE.

