

VILLAGE OF LIONS BAY STRATEGIC GOALS: 2019 PRIORITIES

COMMUNICATIONS GOALS

Facilitate an informed and engaged public by proactive and transparent communication.

2018 priorities (beyond core work):

- a. Utilise outside consultants for select community consultations
- b. Promote Village Update and Lions Bay Alert

PLANNING GOALS

Continue to enhance and implement the Official Community Plan (OCP) in order to produce a prosperous, diverse and vibrant complete community, accessible to residents and welcoming to visitors.

2019 priorities (beyond core work):

- a. Adopt a new local Building Bylaw complying with new provincial Building Act.
- b. Apply for provincial License of Occupation for W2 Water Zones.
- c. Consider natural hazards Development Permits and associated OCP amendment.
- d. Complete Community Amenity Contribution (CAC) policy.
- e. Develop and implement initiatives with SD45 to keep Lions Bay School open.
- f. Scope the effort to inventory, assess condition and manage trails in Lions Bay.
- g. Develop a Boulevard Encroachment Bylaw to address encroachment and vegetation.
- h. Further develop the Emergency Management plan.
- Negotiate long-term provincial lease at Upper Brunswick, plan move of Public Works Yard there, complete community consultation for redevelopment of the existing site.
- j. Support initiatives protecting glass sponge reefs in Howe Sound, establishing Howe Sound as a UNESCO Biosphere Region, promoting a Howe Sound National Park.
- k. Work with Sea-to-Sky communities toward intra-region transit.
- I. Work with TransLink on the Lions Bay micro-shuttle pilot project.
- m. Lobby Province to implement trial of Average Speed Over Distance
- n. Work with developers regarding potentially developable properties.
- o. Council Consideration of options for future of Oceanview Road ROW.
- p. Boundary Discussions with:
 - West Van re. amalgamation
 - SLRD re. support for VoLB expansion

FINANCIAL GOALS

Ensure the municipality has adequate long-term financial resources to sustain core work and strategic priorities.

Pursue a capital reserve policy to meet the requirements of a comprehensive Asset Management Plan

Utilise grant and debt funding for spending on new and replacement assets for future generations, and eligible funding for operating costs and addressing the infrastructure gap.

2019 priorities (beyond core work):

- a. Apply for all suitable Infrastructure Grants.
- b. Advocate for small community concessions on gas tax and rural allowances.
- c. Complete work on a comprehensive Asset Management Plan.
- d. Complete sale of municipally-owned lot at 52 Brunswick.
- e. Proceed with sale of municipally-owned lot in Upper Kelvin Grove.



MISCELLANEOUS PROJECTS (CORE WORK+)

Initiate and manage various projects to support the goals and objectives of the key strategy areas.

See 2019 Strategic Planning-Priority Setting document.

INFRASTRUCTURE GOALS

Adequately resource maintenance of existing Lions Bay infrastructure and infrastructure spending based on the long-range priorities of the Infrastructure Master Plan

Identify and meet service standards and best practices appropriate to the needs of Lions Bay.

Meet critical standards and industry best practices as they continue to evolve.

2019 priorities (beyond core work):

- a. Manage CWWF1-funded Water Network Project to completion.
- b. Apply for ICIP grant for a portion of the remainder of the CWWF1 project.
- c. Apply for next round of infrastructure grant funding (expected Spring 2019).
- d. Progress cell tower project.
- e. Implement Phase 1 of Lions Bay Beach Park improvement project, using Water-Access Capital Reserve funds where possible with potential for grant funding re. Phase 2.
- f. Support the UBC long-range watershed hydrology study (Ongoing)
- g. Kelvin Grove WWTP replacement study.
- h. Develop Stormwater Management Plan.

ORGANIZATION GOALS

Support a motivated, fulfilled, high-functioning and stable staff organization capable of innovatively meeting the core work and statutory requirements of the organization and Council's strategic priorities.

2019 priorities (beyond core work):

- a. Build staff skills in customer service, communication, administration, planning, finance, IT, records management & emergency management.
- b. Hire a part-time emergency planning coordinator.[Review staffing levels]
- c. Commence strategic planning for LBFR service levels.
- d. Build relationships with local First Nations.