



VILLAGE OF LIONS BAY

STRATEGIC GOALS: 2020 PRIORITIES

COMMUNICATIONS GOALS

Facilitate an informed and engaged public by proactive and transparent communication.

2020 priorities (beyond core work):

- a. Utilise outside consultants for select community consultations
- b. Promote Website, Village Update and Lions Bay Alert
- c. Develop a Communications Strategy

PLANNING GOALS

Continue to enhance and implement the Official Community Plan (OCP) in order to produce a prosperous, diverse and vibrant complete community, accessible to residents and welcoming to visitors.

2020 priorities (beyond core work):

- a. Adopt a new local Building Bylaw complying with new Building Act.
- b. Apply for provincial License of Occupation for W2 Water Zones.
- c. Consider natural hazards DPAs and associated OCP amendment.
- d. Complete Community Amenity Contribution (CAC) policy.
- e. Coordinate initiatives with SD45 to support Lions Bay School.
- f. Consider all options for trails management.
- g. Develop Boulevard Bylaw to address encroachment & vegetation.
- h. Further develop Emergency Program to meet req'ts & objectives.
- i. Negotiate long-term provincial lease at Upper Brunswick, plan move of Public Works Yard there, complete community consultation for redevelopment of the existing site.
- j. Support initiatives protecting glass sponge reefs in Howe Sound, establishing Howe Sound as a UNESCO Biosphere Region, promoting a Howe Sound National Park.
- k. Work with Sea-to-Sky communities toward intra-regional transit.
- l. Work with TransLink on service improvements for Lions Bay transit.
- m. Lobby Province to implement trial of Average Speed Over Distance
- n. Facilitate potential development opportunities that fit within OCP.
- o. Consider options for future development of Oceanview Road ROW.
- p. Boundary Discussions with Metro, West Van and SLRD.
- q. Hire a consultant to draft DCCs and Subdivision Servicing bylaws.
- r. Hire consultant to do a Housing Needs Assessment - statutory req't.
- s. Begin financial planning for future OCP update.
- t. Electric Vehicle Charging Station – begin preliminary work for grant.
- v. Create Climate Action select committee to review goals, objectives, opportunities, costs, resources required and recommend a strategy to address Lions Bay's Climate Action responsibilities.
- w. Metro Wood Smoke Bylaw – consider options to meet objectives.
- x. Metro Urban Containment Boundary – explore options and impacts of urban vs. rural designation.

FINANCIAL GOALS

Ensure the municipality has adequate long-term financial resources to sustain core work and strategic priorities.

Pursue a capital reserve policy to meet the requirements of a comprehensive Asset Management Plan

Utilise grant and debt funding for spending on new and replacement assets for future generations, and eligible funding for operating costs and addressing the infrastructure gap.

2020 priorities (beyond core work):

- a. Apply for all suitable Infrastructure Grants.
- b. Advocate for small community concessions.
- c. Complete work on a comprehensive Asset Management Plan.
- d. Complete sale of municipally-owned lot in Upper Kelvin Grove.
- e. Support capital projects through available financing options.
- f. Do preliminary work for future road closure bylaws.
- g. Consider additional sources of revenue for long-term sustainability.

INFRASTRUCTURE GOALS

Adequately resource maintenance of existing Lions Bay infrastructure and infrastructure spending based on the long-range priorities of the Infrastructure Master Plan

Identify and meet service standards and best practices appropriate to the needs of Lions Bay.

Meet critical standards and industry best practices as they continue to evolve.

2020 priorities (beyond core work):

- a. Incorporate key PRVs into CWWF project and complete.
- b. Apply for next round of grant funding (Bayview DWIP).
- c. Progress cell tower project, subject to Council decision.
- d. Implement Phase 1 of Lions Bay Beach Park improvement project, using Water-Access Capital Reserve funds where possible with potential for grant funding re. Phase 2.
- e. Support the UBC long-range watershed hydrology study and coordinate UBC equipment on cell tower (if applicable)
- f. Kelvin Grove WWTP Replacement Project - Select proponent for RBC "like-for-like" replacement, manage project to completion.
- g. Develop Stormwater Management Plan.
- h. Consider service agreements for smaller capital projects.

ORGANIZATION GOALS

Support a motivated, fulfilled, high-functioning and stable staff organization capable of innovatively meeting the core work and statutory requirements of the organization and Council's strategic priorities.

2020 priorities (beyond core work):

- a. Build staff skills in customer service, communication, administration, planning, finance, IT, records management & emergency management.
- b. Maintain existing staffing levels.
- c. Commence strategic planning for LBFR service levels.
- d. Build relationships with local First Nations.
- e. Update Core Service Review.



MISCELLANEOUS PROJECTS (CORE WORK+)

Initiate and manage various projects to support the goals and objectives of the key strategy areas.
See 2020 Strategic Planning-Priority Setting document.