



THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

REGULAR MEETING OF THE COUNCIL OF THE VILLAGE OF LIONS BAY HELD ON TUESDAY, OCTOBER 20, 2015 at 7:00 PM COUNCIL CHAMBERS, 400 CENTRE ROAD, LIONS BAY

AGENDA

- 1. Call to Order**
- 2. Approval of Agenda**
- 3. Public Participation**
- 4. Delegations**
- 5. Adoption of Minutes**
 - A. October 6, 2015 – Regular Council Meeting (Page 3)
- 6. Business Arising from the Minutes**
 - A. Action Items Report (Page 9)
- 7. Unfinished Business**
 - A. Interim CAO Organizational Report (Page 11)
 - B. Council Priorities List (Page 15)
- 8. Reports**
 - A. Staff
 - B. Mayor
 - C. Council
 - D. Committees
 - E. Emergency Services
 - i. RCMP Monthly Report (Page 17)
 - ii. LBFD Monthly Report (Page 19)
- 9. Resolutions**
- 10. Bylaws**
 - A. Official Community Plan Amendment Bylaw No. 493 – Report (Page 21)
 - B. Council Remuneration Bylaw No. 477 – Adoption (Page 35)
- 11. Correspondence**
 - A. List of Correspondence to October 15, 2015 (Page 39)
- 12. New Business**

13. Public Questions & Comments

14. Resolution to Close Meeting

BE IT RESOLVED THAT the Village of Lions Bay Council does close the October 20, 2015 Regular Council Meeting to the public on the basis of matters to be considered under the following section(s) of the *Community Charter*:

90 (1) A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:

- c) labour relations or other employee relations;
- g) litigation or potential litigation affecting the municipality;
- j) information that is prohibited, or information that if it were presented in a document would be prohibited, from disclosure under section 21 of the *Freedom of Information and Protection of Privacy Act*.

15. Reporting Out from Closed Session

16. Adjournment



THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

REGULAR MEETING OF THE COUNCIL OF THE VILLAGE OF LIONS BAY HELD ON TUESDAY, OCTOBER 6, 2015 at 7:00 PM COUNCIL CHAMBERS, 400 CENTRE ROAD, LIONS BAY

MINUTES

In Attendance: Mayor Karl Buhr
Councillor Fred Bain
Councillor Jim Hughes
Councillor Ron McLaughlin
Councillor Helen Waterson
Interim Chief Administrative Officer Anne Yanciw
Chief Financial Officer Pamela Rooke
Office Coordinator Shawna Gilroy (Recorder)

Attendees in Gallery: 4

1. Call to Order

Mayor Buhr called the meeting to order at 7:02 p.m.

2. Approval of Agenda

The following item was added on-table:

- Item 6B – October Meeting Schedule
- Item 8Dii – Bylaw & Policy Review Committee Meeting Minutes – September 21, 2015
- Item 12A – 10-Dollar-a-Day Recommendation

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approves the Agenda of the October 6, 2015 Regular Council meeting, as amended.

CARRIED

3. Public Participation

None

4. Delegations

None

5. Adoption of Minutes

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council adopts the Minutes of the September 15, 2015 Regular Council meeting, as submitted.

CARRIED

6. Business Arising from the Minutes

A. Action Items Report

Council reviewed the current action items report.

B. October Meeting Schedule

Council's proposal was to dispense of a Council Strategy Committee Meeting on October 20, 2015 but to continue with the Regular Council Meeting on October 20, 2015.

7. Unfinished Business

A. Wildlife Working Group Terms of Reference

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve the Wildlife Working Group proposal and attached Terms of Reference with the amendment recommended by staff as follows:

Under "Funding", that the statement be modified to read "Commencing in 2016, the Village will provide a recurring annual municipal grant in the amount of \$500.00 to fund education programs.

CARRIED

8. Reports

A. Staff

i. Chief Administrative Officer

Council reviewed the Chief Administrative Officer's report.

ACTION: Item 9 – Emergency Planning Committee to be struck and the emergency siren to be deferred to that time.

ACTION: Item 12 – Mayor Buhr to call the Ministry of Forests, Lands and Natural Resource Operations to discuss the application for a referral.

ACTION: Item 13 – Interim CAO Yanciw to contact Pierre Friele to ensure the changes at Magnesia Creek Intake were engineered.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receives the verbal addition to the Chief Administrative Officer Report: Item 14 – can a contracted Interim CAO act as a Corporate Officer.

CARRIED

ii. Interim CAO Organizational Report

The recommendation was deferred to the October 20, 2015 Regular Council Meeting.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve staff to arrange for a facilitated strategic planning session and a governance session before the end of 2015, and that Council engage in a self-evaluation.

TABLED

iii. Request for Remembrance Day Funding

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receive the request for Remembrance Day Funding report for information purposes.

CARRIED

B. Mayor

i. Committees Report

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receive the Standing Committees of Council and Portfolios report for information purposes.

CARRIED

C. Council

Council discussed who should be responding to resident emails.

D. Committees

Councillor Bain provided a written update on Emergency Social Services (ESS) and the Emergency Planning Committee (EPC).

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council received the ESS and EPC reports for information purposes.

CARRIED

i. Board of Variance Meeting Minutes – September 16, 2015

Council reviewed the Board of Variance Meeting minutes from September 16, 2015.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receive the Board of Variance Meeting Minutes of September 16, 2015 for information purposes.

CARRIED

ii. Bylaw & Policy Review Committee Meeting Minutes – September 21, 2015

Council reviewed the Bylaw & Policy Review Committee Meeting minutes from September 21, 2015.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receive the Bylaw & Policy Review Committee Meeting Minutes of September 21, 2015 for information purposes.

CARRIED

E. Emergency Services

Council reviewed the Lions Bay Fire Department report.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receive the Lions Bay Fire Department report for August.

CARRIED

9. Resolutions

A. Appointment of Interim Chief Administrative Officer

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council appoint Anne Yanciw as the Interim Chief Administrative Officer.

CARRIED

10. Bylaws

A. Indemnification Bylaw No. 496 – Third Reading

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve third reading of Indemnification Bylaw No. 496, 2015.

TABLED

B. Council Remuneration Bylaw No. 477 – Third Reading

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve third reading of Council Remuneration Bylaw No. 477, 2015.

CARRIED

C. Official Community Plan Amendment Bylaw No. 493 – Report

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve the Regional Context Statement for the Lions Bay Official Community Plan Amendment Bylaw No. 493, 2015, with amendments.

TABLED

D. Village of Lions Bay Fire Bylaw No. 361 – Repealed
Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Fire Bylaw No. 361 is hereby repealed.

CARRIED

11. Correspondence
Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council receives the list of Correspondence to October 1, 2015.

CARRIED

ACTION: G-5: Mayor Buhr to contact Chair Greg Moore from the Metro Vancouver Board to advise that the New Direction Report was reviewed.

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council approve Councillor Bain to attend the Emergency Preparedness and Business Continuity Conference in November, at an amount of approximately \$700 plus taxes, with a written report to Council thereafter.

CARRIED

ACTION: Mayor Buhr to respond to resident letter R1: Board of Variance – Carron.

12. New Business
A. 10-Dollar-a-Day Recommendation
Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council endorses the 10-dollar-a-Day Child Care Program.

CARRIED

Councillor Bain & Councillor McLaughlin Opposed

ACTION: Interim CAO Yanciw to send a letter to 10-Dollar-a-Day Child Care Program to notify them of Council's endorsement.

13. Public Questions & Comments
Mr. Myron Loutet

Mr. Loutet commended Council on their priorities. He queried the legal requirements for an effective Emergency Response Plan.

14. Closed Resolution
Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council does close the October 6, 2015 Regular Council Meeting to the public at 9:06 p.m. on the basis of matters to be considered under the following section of the *Community Charter*:

90 (1) A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:

c) labour relations or other employee relations

15. Reporting Out

Council reported out that they approved Interim CAO Anne Yanciw to initiate an external posting for the position of permanent CAO, and create a structured recruitment process to manage the recruitment.

16. Adjournment

Moved/Seconded

BE IT RESOLVED THAT the Village of Lions Bay Council adjourns the October 6, 2015 Regular Council meeting at 10:28 p.m.

CARRIED

Mayor

CAO

Date Adopted by Council:	
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THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

Type	Report to Council		
Title	Action Items Report		
Author	S. Gilroy	Reviewed By:	
Date	October 13, 2015	Version	
Issued for	October 20, 2015 Regular Council Meeting		

For Council's review, these are the action items carried over from all previous Council meetings.

Meeting Date	Action Item Details
September 1, 2015	<i>4A – Delegations – Mr. Don Shaw</i> Interim CAO Yanciw to send a letter to Transport Canada to query what the options for a Train Whistle Cessation in Lions Bay would consist of.
September 1, 2015	<i>4B – Delegations – Mr. David Shore</i> Staff to craft a report to evaluate the existing suite of bylaws to see if a loophole exists against residential zoning; Council to then look at changing bylaws to close loopholes.
September 1, 2015	<i>8Div – NBCF and DFA Funded Works at Magnesia</i> Ms. Hoglund to research what contractor completed the previous construction of the rock wall and if the design included anchor bolts. <i>Added on October 6, 2015: Staff to bring forward a report on when, who and what was supposed to be done.</i>
October 6, 2015	<i>8Ai – Reports – CAO</i> Item 9 – Emergency Planning Committee to be struck and the emergency siren to be deferred to that time.
October 6, 2015	<i>8Ai – Reports – CAO</i> Item 12 – Mayor Buhr to call the Ministry of Forests, Lands and Natural Resource Operations to discuss the application for a referral.
October 6, 2015	<i>8Ai – Reports – CAO</i> Item 13 – Interim CAO Yanciw to contact Pierre Friele to ensure the changes at Magnesia Creek Intake were engineered.
October 6, 2015	<i>11 – Correspondence</i> G-5: Mayor Buhr to contact Chair Greg Moore from the Metro Vancouver Board to advise that the New Direction Report was received.
October 6, 2015	<i>11 – Correspondence</i> Mayor Buhr to respond to resident letter R1: Board of Variance – Carron.
October 6, 2015	<i>12A – 10-Dollar-a-Day Recommendation</i> Interim CAO Yanciw to send a letter to 10-Dollar-a-Day Child Care



THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

	Program to notify them of Council's endorsement.
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THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

Type	Report to Council			
Title	Interim CAO Organizational Report			
Author	Anne Yanciw, interim CAO	Reviewed By:		
Date	October 15, 2015		Version	
Issued for	October 20, 2015 Council meeting			

RECOMMENDATION

THAT Council approve staff to arrange for a facilitated strategic planning session and a governance session before the end of 2015, and that Council engage in a self-evaluation.

1. BACKGROUND

At the October 6, 2015 Regular Council Meeting, the attached interim report was presented to Council for consideration. Council wished to reflect on the recommendations in the report prior to making a motion on this. The recommendation from staff continues to be encouragement to use these tools. Benefits will include better relationships between staff and Council, better staff retention and better understanding of roles and processes.



THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

Type	Report to Council			
Title	CAO Interim Organizational Report			
Author	Anne Yanciw, Interim CAO	Reviewed By:		
Date	September 29, 2015		Version	
Issued for	October 6, 2015 Council Meeting			

RECOMMENDATION

THAT Council approve staff to arrange for a facilitated strategic planning session and a governance session before the end of 2015, and that Council engage in a self-evaluation.

Introduction

The Interim CAO was asked for a high level exit report to be provided at the conclusion of the contract. In the short term of the contract thus far, it has become apparent that maximum value for Council could be achieved by the production of both a final, as well as a very brief interim report.

The Village has commissioned large organizational scans before, most recently in December 2013 by Interim CAO Grant McRadu. The scope of the McRadu scan exceeds the capacity of the current short term contract, and it has quickly become apparent that a short interim report with a governance and management focus will provide the most value for Council for the following reasons:

- The newness of three members of Council to municipal governance
- The unusual levels of Council involvement in Village operations
- The value of information gained by actions taken, evaluation and conclusions resulting from the interim report to influence the final report

The 2014 – 2018 Council has been in office for ten months. It is clear to the Interim CAO that this Council is smart, thoughtful, caring and committed. This Council should be commended for their desire to serve the community well and to be well informed on both the issues and the public concerns and opinions. There are a number of things this Council does well and the final report will comment on those.

There are also, as in any group, some opportunities. Two immediate opportunities which could provide significant benefit to both Council and the organization relate to Strategic Planning and Governance/Management.

Strategic Planning

This Council is to be commended for making efforts to develop a Strategic Plan. It appears to be a work in progress and Council seems somewhat stalled in this. While there is a list of Council priorities in the Annual Report, the Interim CAO can find no indication that these priorities were ever resolved by Council as a whole, and at the most recent Committee of the Whole meeting, it was evident that Council is still struggling with the definitions for the priority areas. The list of Council priorities in the Annual Report also mentions that the deliverables are a “partial listing” suggesting that these are not yet finalized. And finally, there is no evidence that staff were involved in any meaningful way in the development of these priorities.

This transitory state of the priorities invites additions, alterations and changes in direction. While we live in a dynamic world in which the ability to be nimble and responsive is important, to change priorities too regularly is fruitless.

It is of utmost importance to the organization that the Strategic Plan be finalized. It is strongly recommended that a consultant be hired to facilitate this process. This is common practice in municipalities, even small ones, as this can help accomplish the following:

- A facilitated process ensures that those with quieter voices have opportunity to be heard
- A facilitated process ensures that there is a clear and common understanding of the definitions and goals
- A facilitated process leads to a Council resolution to adopt the plan
- A facilitated process is completed within a month
- A facilitated process ensures staff are involved

Ideally this process occurs in spring which gives staff time to develop business plans for the items on the plan for the next budget. It is recommended that this process occur prior to December as it can still help to inform the budget planning somewhat.

Governance/Management

On new Councils there is often a learning curve on the difference between governance and management. The Interim CAO has observed an opportunity for this Council to better understand the difference. Governance is Council's responsibility, while management is staff's. The Interim CAO has observed a few areas of opportunity and would suggest that Council both engage in a self-evaluation, and consider engaging an expert for a governance session, attended by both staff and Council. Such a session, just like the facilitated strategic planning, will pay dividends in building common understanding between the two groups, providing clarity around goals and roles, and developing tools for helping ourselves and others to be effective.

The Interim CAO has a self-evaluation tool including a survey which she is willing to assist this council with. There are varying levels of self-evaluation and it will be Council's choice of the level to which they wish to evaluate:

- Self
- The Council as a whole
- Each other
- 360 degree

There is sufficient funding available in the budget to engage in a facilitated strategic planning process and a governance session. It is strongly recommended that the Council approve staff to organize these, as well as engage in a self-evaluation.

The situation for Council is similar to five kids in a candy store with only five dollars to spend. They can have anything they want. But they can't have everything they want. Using the best tools for making that difficult choice of the wisest way to spend their money is always a good investment.

*You can have anything you want. You
just can't have everything you want.*

Peter McWilliams

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COUNCIL PRIORITIES FOR LIONS BAY 2015-2016

DRAFT – OCT 6, 2015

EFFECTIVE COMMUNICATIONS

Ensure that communications are well co-ordinated, effectively managed and responsive to diverse informational needs of residents.

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HIGH LIVABILITY

Offer a high level of livability through a resident-focused approach to policies and programs.

SUSTAINABLE COMMUNITY

Practice balanced decision-making to achieve financial stability, social well-being and environmental stewardship, for now and for the generations to follow.

VALUE VOLUNTEERS

Create an environment where staff and resources value and support volunteers for the essential role they play in serving the community.

GOOD GOVERNMENT

Govern transparently, responsively, equitably, inclusively, effectively and accountably.

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Royal Canadian Mounted Police
Gendarmerie royale du Canada

Security Classification/Designation
Classification/désignation sécuritaire

Unclassified

Insp. Neil CROSS
OIC Sea to Sky Regional Police Services
1000 Finch Drive
Squamish Bc
V8B 0M5

Your File Votre référence

n/a

Administrator - Village of Lions Bay
400 Centre Road
Lions Bay BC
V0N 2E0

Our File Notre référence

n/a

2015-10-08

To whom it may concern,

Lions Bay Activity Report - September 2015

The following is a list describing individual calls for service from the RCMP in and around the area of Lions Bay.

HWY 99 (within limits of Lions Bay)

Traffic - Moving x 12
Collision - Damage Under \$1000 x 5
Collision - Damage Over \$1000 x 5
Collision - Non-fatal Injury x 2
Disturbance x 1
Suspicious Pers/Veh/Occurrence x 3
24 hour Driving Suspension x 1
Drive while Disqualified x 1
Impaired Operation of Vehicle x 1
Liquor Act x 1

32 calls for service

LIONS BAY VILLAGE

False Alarms x 2
Theft from Vehicle x 1
Missing Person x 1
Abandoned Vehicle x 2
Suspicious Pers/Veh/Occurrence x 2
Search & Rescue x 3
Bylaw - Parking x 1
Theft of Truck x 1
Theft - Under \$5000 x 1
Theft from Vehicle x 1
Collision - Under \$1000 x 1
Firearm - Careless Use of x 1
Utter Threats x 1
Break & Enter - Residence x 1
Mental Health Act x 1
Query to Locate Individual x 1

21 calls for service

Total = 53

Should you have any questions, please do not hesitate to contact the Squamish RCMP Detachment at (604)892-6100.

N.M. (Neil) Cross, Inspector
OIC Sea to Sky Regional Police Services
Royal Canadian Mounted Police
1000 Finch Drive Squamish B.C.
PH 604 932-3044

B.G. (Brian) Cumming S/Sgt.
Sea to Sky Detachment - South Zone
Reg. 38598

/kh



Royal Canadian Mounted Police
Gendarmerie royale du Canada

Security Classification/Designation
Classification/désignation sécuritaire

Unclassified

Insp. Neil Cross
OIC Sea to Sky RCMP
1000 Finch Drive
Squamish BC V8B 0M5

Your File Votre référence

N/A

Administrator - Village of Lions Bay
400 Centre Road
Lions Bay BC
V0N 2E0

Our File Notre référence

2015-10-08

To Whom it May Concern:

LIONS BAY FALSE ALARM REPORT - September 2015

The following is a list of calls for service from the RCMP in response to alarms:

DATE	FILE #	ADDRESS	POLICE ATTENDANCE	HISTORY 2014/15
2015.09.06	15-6251	350 Bayview Rd	Yes - Confirmed False	0
2015.09.11	15-6374	140 Isleview Pl	Yes - Confirmed False	0

TOTAL = 2

Should you have any questions, please do not hesitate to contact the Squamish Detachment at (604)892-6100.

Regards

N.M. (Neil) Cross, Inspector
OIC Sea to Sky Regional Det.
Royal Canadian Mounted Police
1000 Finch Drive Squamish B.C.
Cell: 604-902-2925

B.G. (Brian) Cumming S/Sgt.
Sea to Sky Detachment-Soulin Zone
Reg. 38568

:/kh

LBFD Monthly Report – September 30th 2015**Sept 1st – Sept 30th call outs = 14**

Breakdown of call outs:

9 x MVA – rescue required, 1 x MVA, 1 x MESA C, 1 x MESA D, 1 x LIFT ASSIST, 1 x VEHICLE FIRE

<u>Incident Begin Time</u>	<u>Street Name</u>	<u>Incident Type</u>
09/25/2015 18:15:35	SEA TO SKY	MVA - RESCUE REQUIRED
09/24/2015 14:58:59	HWY 99	MESA-D
09/22/2015 10:11:55	CROSSCREEK	MESA-C
09/21/2015 16:53:48	HWY 99	VEHICLE FIRE
09/20/2015 09:13:55	BAYVIEW	MVA
09/19/2015 21:46:46	HWY 99	MVA - RESCUE REQUIRED
09/19/2015 21:22:57	HWY 99	MVA - RESCUE REQUIRED
09/19/2015 12:49:41	HWY 99	MVA - RESCUE REQUIRED
09/19/2015 09:14:51	KELVIN GROVE	MVA - RESCUE REQUIRED
09/18/2015 18:15:28	SEA TO SKY	MVA - RESCUE REQUIRED
09/15/2015 14:27:07	PANORAMA	LIFT ASSIST
09/11/2015 14:19:19	HWY 99	MVA - RESCUE REQUIRED
09/03/2015 08:11:48	HWY 99	MVA - RESCUE REQUIRED
09/03/2015 07:17:30	HWY 99	MVA - RESCUE REQUIRED

Fundraising:

- 2015 Firefighters' Day was a huge success, easily one of the most profitable ever
- LBFR raised a net amount in excess of \$25,000
- LBFR donated \$5,000 to The BC Children's Hospital

Miscellaneous:

- The department has currently 27 members
- PEP claimed thus far for 2015 = \$16,042
- West Coast Fire – (Wildland) claimed thus far for 2015 = \$7,400

2015 (Y.T.D) – total claimed from sources OUTSIDE the village = \$23,442

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THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY

Type	Report to Council			
Title	OCP Amendment for updated Regional Context Statement			
Author	Anne Yanciw, interim CAO	Reviewed By:		
Date	October 15, 2015		Version	
Issued for	October 20, 2015 Council meeting			

RECOMMENDATION

That Council approves the Regional Context Statement as presented to be forwarded to Metro Vancouver for review prior to third reading of OCP Amendment Bylaw 493, 2015.

1. BACKGROUND

The process for updating the Regional Context Statement has passed first and second readings and has incorporated a public hearing. The bylaw will be sent to Metro Vancouver for review prior to third reading by this Council.



THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY



Official Community Plan Amendment Bylaw

Bylaw No. 493, 2015

Amending Official Community Plan Bylaw No. 408, 2008

Adopted:

PO Box 141, 400 Centre Road, Lions Bay, BC V0N 2E0
Phone: 604-921-9333 Fax: 604-921-6643
Email: office@lionsbay.ca Web: www.lionsbay.ca

Bylaw No. 493, 2015**Official Community Plan Amendment Bylaw 2015****A bylaw to amend Official Community Plan Bylaw No. 408, 2008**

WHEREAS the Council of the Village of Lions Bay has adopted Official Community Plan Bylaw No. 408, 2008;

AND WHEREAS Section 877(3) of the *Local Government Act* requires local governments to incorporate within their official community plans targets, policies, and actions for the reduction of greenhouse gas emissions;

AND WHEREAS a Public Hearing has been held in accordance with Section 890 of the *Local Government Act*;

NOW THEREFORE the Council of the Village of Lions Bay, in open meeting assembled, enacts as follows:

1. This Bylaw may be cited as “Village of Lions Bay Official Community Plan Amendment Bylaw No. 493, 2015.”
2. “Village of Lions Bay Official Community Plan Bylaw No. 408, 2008” is hereby amended by:
 - a) replacing section 6.0 Regional Context Statement with the attached Schedule A: Regional Context Statement.

READ A FIRST TIME **June 2, 2015**

READ A SECOND TIME **June 2, 2015**

PUBLIC HEARING held on **September 16, 2015**

READ A THIRD TIME

ADOPTED

Mayor

Corporate Officer

**Certified a true copy of
Bylaw No. 493, 2015 as adopted.**

Corporate Officer

Schedule "A"

Regional Context Statement

Municipality of Lions Bay Amended Regional Context Statement

Section 866 of the BC *Local Government Act* requires that every municipality's Official Community Plan (OCP) include a Regional Context Statement (RCS) to demonstrate how the OCP supports the local Regional District's Regional Growth Strategy (RGS). Lions Bay is unique in its Regional District, Metro Vsncouver, in that it is located within the defined Urban Containment Boundary but outside the Greater Vancouver Sewerage and Drainage District and Greater Vancouver Water District. Lions Bay completed its current OCP in 2009. The next iteration is planned for 2016. This amended RCS therefore includes work-towards statements that will inform the next OCP.

At the 2011 federal census, Lions Bay had 1,318 people living in 556 private dwellings, a slight decline in population, and increase in age, from the censuses of 2006 and 2001. Lions Bay seeks to reverse this trend, to maintain a thriving "complete community." In mid-2015, the Village had four commercial enterprises (a marina, a boat service centre, a general store & café, and a real estate office), plus numerous home-based businesses. Due to topography and limited supply of land, there are limitations to growth. Long term (2040) potential population may be 1600-1800 residents and 700-800 residences. Village attributes include:

- Magnificent views
- Abundant trees
- Adequate clean water
- A modern highway accessing downtown Vancouver in 30 minutes (and Squamish in 40, Whistler in 70)
- School District 45's Lions Bay Elementary School with capacity for 60 K-3 students (enrollment in 2015 was 32).

Municipally-owned assets include:

- Lions Bay Village Hall
- Klatt Public Safety Building¹
- Frank Smith Works Yard
- Lions Bay Field (a joint use soccer-size playing field shared with the school)
- Sand or gravel beaches at Main Beach (up to 50 resident parking spaces, 30 potentially paid non- resident parking spaces, washroom and three separate play structures), Kelvin Grove (15 free parking spaces, washroom, off leash dogs allowed) and Brunswick (limited non-resident parking).

¹ Which houses Lions Bay Fire & Rescue's Fire Hall 1 (2 engines, 1 rescue truck and a wildfire trailer), a BC Ambulance station, and Lions Bay Search and Rescue.

- Three buildable lots, plus six in the Crystal Falls neighbourhood currently overlaid by a private road and bridge
- A single unlit tennis court (limited on-street parking, single, recently resurfaced and unlit)
- Centennial Trail, Pride Trail, Isleview Trail and numerous volunteer-maintained trails outside the Village limits.
- Wade Park
- A small secondary WWTP serving 100 of the Village's 550 homes.
- A fire-training facility on Crown leased land at the "Upper Brunswick" gravel pit.

The Greater Vancouver Regional District's RGS, *Metro Vancouver 2040: Shaping Our Future*², outlines a regional vision—unanimously endorsed by all member municipalities--of achieving "the highest quality of life embracing cultural vitality, economic prosperity, social justice and compassion, all nurtured in and by a beautiful and healthy natural environment." *Metro 2040* lays out five fundamental goals to achieve this vision. Lions Bay's current OCP and future update addresses these goals with the following approaches:

GOAL 1: Create a Compact Urban Area. Metro Vancouver's growth is concentrated in compact communities with access to a range of housing choices, and close to employment, amenities and services. Compact transit-oriented development patterns help reduce greenhouse gas emissions and pollution, and support both the efficient use of land and an efficient transportation network.	The intent of this goal is to focus urban development within the "Urban Containment Boundary" in "Urban Centres" and "Frequent Transit Development Areas," with access to a range of housing choices close to employment, amenities and services. Although Lions Bay is designated "General Urban" in <i>Metro 2040</i>, it has no Urban Centres or Frequent Transit Development Areas. Lions Bay is surrounded by Electoral Area A, and is separated from its nearest Metro neighbour municipality, West Vancouver, by 12 km of highway. With its small size (2.53 sq.km) Lions Bay's impact on regional growth is low, and it is unlikely to draw significant urban development. Nevertheless, Lions Bay recognises a need to densify, both to increase the tax base, and to produce a more complete community, and has recently formalised secondary suites. The 2016 OCP update will explore if there are suitable parts of Lions Bay for rezoning to multi-family, Crown lands to extend municipal boundaries into, and land grants and swaps to achieve. The future OCP will consider steps that are consistent with this goal, considering development applications in the Upper
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² Metro Vancouver's Regional Growth Strategy: *Metro Vancouver 2040 – Shaping our Future* was adopted in July 2011 after unanimous acceptance by the 23 local governments in the region.

	Brunswick, Crystal Falls, and Kelvin Grove neighbourhoods.
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STRATEGY 1.1: Contain urban development within the Urban Containment Boundary	While Lions Bay will attempt to densify its housing stock within the existing urban Village boundary there is very limited undeveloped land within the boundary for new development (RCS Map 1: Lions Bay Regional Land use Designations and Goods Movement Network). Therefore, Lions Bay may elect to expand its municipal boundaries through the provincially administered boundary adjustment process and possible <i>Metro 2040</i> Urban Containment Boundary amendment application. <i>Municipal Population, Dwelling and Employment Projections</i>			
	Year	Population	Dwellings	Employment
	2011	1,318	556	3103
	2021	1425	600	350
	2031	1650	675	460
	2041	1700	750	570
STRATEGY 1.2: Focus growth in Urban Centres and Frequent Transit Development Areas	Most RGS policies are not applicable in Lions Bay, which has no Urban Centres and no Frequent Transit Development Areas. However, the existing OCP does encourage secondary suites and exploration with the community of modest increases in residential density (policy 4.3 a, b).			
STRATEGY 1.3 Protect Rural areas from urban development	Not applicable in Lions Bay: no Rural areas.			
GOAL 2: Support a Sustainable Economy. The land base and transportation systems required to nurture a healthy business sector are protected and supported. This includes supporting regional employment and economic growth. Industrial and agricultural	Lions Bay's location, small population and limited infrastructure constrain its ability to contribute to the larger regional economy. Lions Bay has no industrial or agricultural lands. However, many people in Lions Bay work from home (185 according to the 2011 census) and there is a policy in the current OCP (4.3d) that encourages home-based businesses. Nonetheless, recognising that residential is the lowest property tax rate classification, the 2016 OCP update will seek to encourage opportunities for business and			

3 2011 National Household Survey shows that 175 Lions Bay residents worked from home and 85 had no fixed place of work.

land is protected and commerce flourishes in Urban Centres throughout the region STRATEGY 2.1 Promote land development patterns that support a diverse regional economy and employment close to where people live STRATEGY 2.2 Protect the supply of industrial land STRATEGY 2.3 Protect the supply of agricultural land and promote agricultural viability with an emphasis on food production	commercial development in suitable spaces.
GOAL 3: Protect the Environment and Respond to Climate Change Impacts. Metro Vancouver's vital ecosystems continue to provide the essentials of life – clean air, water and food. A connected network of habitats is maintained for a wide variety of wildlife and plant species. Protected natural areas provide residents and visitors with diverse recreational opportunities. Strategies also help Metro Vancouver and member municipalities meet their greenhouse gas emission targets, and prepare for, and mitigate risks from, climate change and natural hazards. STRATEGY 3.1 Protect Conservation and Recreation lands STRATEGY 3.2 Protect and enhance natural features and their connectivity STRATEGY 3.3 Encourage land use and transportation infrastructure that reduce energy consumption and	Regional strategies to achieve this goal focus on protecting Conservation and Recreation lands, which includes enhancing natural features and their connectivity. The intent is also to encourage land use and transportation patterns that reduce energy consumption and greenhouse gas emissions and enable municipalities to mitigate and adapt to climate change and withstand risk of natural hazards. As identified on RCS Map 1, there are no regionally-designated Conservation and Recreation areas within Lions Bay, but Lions Bay is surrounded by regionally-designated 'Conservation and Recreation' lands and supports the principles behind the designation, including a buffer for urban growth as stated in OCP Policy 4.2. Lions Bay plans to explore expanding its municipal boundary to provide more municipal influence over its 'green belt' in meeting environmental protection objectives, not for urban development. Policies 4.2 (a) and (b) of the current OCP encourage conservation and stewardship of the watershed areas both inside and outside the village boundaries. Lions Bay's three watersheds with provincial water licenses on Magnesia, Alberta and Harvey Creeks are designated Conservation and Recreation in <i>Metro 2040</i>. Harvey and Magnesia creeks have wide riparian areas designated as Conservation/Watershed Protection on the 2008 OCP Land Use Map. None of these streams are salmon-bearing, and all three were channelized in the 1980s with large debris catchment basins built on

greenhouse gas emissions, and improve air quality	Harvey and Magnesia. The 'Watershed' zone in the Zoning Bylaw is now obsolete since the water intakes have moved higher upstream. The 2016 OCP update will further address how the streams will be protected to prevent erosion and provide a channel for potential debris flows. Since Lions Bay is not supplied with natural gas, home heating is a combination of oil furnace, electric baseboard and wood. Both wood and oil produce GHGs, so Learn to Burn, woodstove upgrade and oil furnace replacement campaigns will be undertaken as resources allow. With the advent of the BC Hydro Net Metering program, mini- and micro-hydro projects become more feasible, and Lions Bay will investigate opportunities for generating energy using its water intake piping and nine large pressure- reducing valves. Policy 4.7i of the current OCP commits the municipality to explore opportunities for small-scale renewable power generation. Policy 4.7i states a continued focus on reduction, re-use and recycling of solid waste resources, aimed at addressing GHGs from solid waste, focusing on increasing waste diversion through recycling and organics pickup, now a mandatory part of Metro Vancouver solid waste bylaw. Through protection policies and implementation tools to be implemented in a new "Trees, Views and Landscapes Bylaw," Lions Bay will address the management of its significant tree resources. Climate change impacts are hard to quantify, but Lions Bay is aware of the risks of sea-level rise, more intense flooding, erosion, subsidence, mudslides, and fire. The 2016 OCP update will work towards policies that address the management of riparian areas, ravines, steep slopes, other hazard areas, and intertidal areas through the application of Development Permit Areas. The 2016 OCP update will also consider additional non-vehicular GHG reduction targets and actions.
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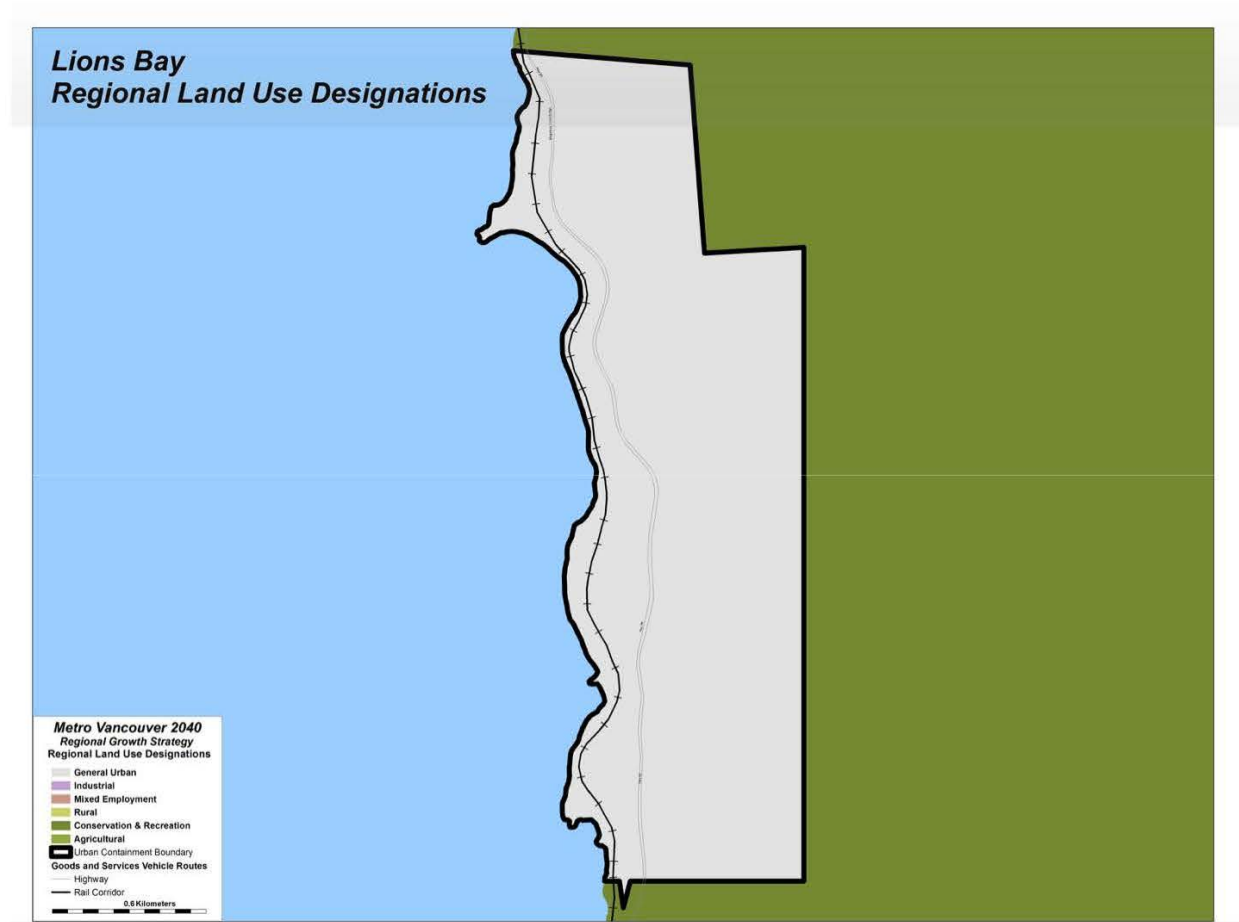
STRATEGY 3.4 Encourage land use and transportation infrastructure that improve the ability to withstand climate change impacts and natural hazard risks	Policies 4.2 a and b of the current OCP encourage conservation and stewardship of the watershed areas both inside and outside the village boundaries. Policy 4.2d states the municipality should create a plan for Wildfire Interface protection. Through policy changes in the OCP update, Lions Bay will encourage modest intensification of its existing residential areas and avoid development of areas associated with landslide and wildfire risk. Update(s) will also address flood control and oceanside setback requirements to address risks of sea-level rise. As stated in policy 4.2 n, Lions Bay will continue to protect the riparian area of its creeks and the creeks themselves as channels for potential debris flows. As funding permits, Lions Bay will continue to consider improvements to road drainage to address potential increases in stormwater runoff resulting from higher rainfall intensities associated with climate change.
GOAL 4: Develop Complete Communities. Metro Vancouver is a region of communities with a diverse range of housing choices suitable for residents at any stage of their lives. The distribution of employment and access to services and amenities builds complete communities throughout the region. Complete communities are designed to support walking, cycling and transit, and to foster healthy lifestyles. STRATEGY 4. 1 Provide diverse and affordable housing choices STRATEGY 4. 2 Develop healthy and complete communities with access to a range of services and amenities	<i>Metro 2040</i> identifies a need for complete communities, with a balance of jobs, housing opportunities, and services. Lions Bay is largely residential, and most residents access employment and services outside the Village. Currently, the housing stock is largely single-detached and 86% is owner occupied with the remaining 14% rented. Only 25 of 550 units are condominium. 23% of tenant households spend 30% or more of household total income on shelter⁴. Policies 4.3a and 4.3b of the current OCP speak to providing for secondary suites and exploring limited opportunities for development to increase housing options. A draft land use strategy explores a variety of additional housing forms and will be considered as part of the 2016 OCP update. Lions Bay's 2016 OCP update may designate new development areas, consider redevelopment of the Public Works yard, and possible long term use of the Upper Brunswick, Crystal Falls and Brunswick Hill (the "gravel pit") for a range of municipal and residential alternatives. The 2016 OCP will further consider providing for secondary

⁴ 2011 National Household Survey

	suites, rezoning single family to duplex, and limited development opportunities that will enhance housing options. Policy 4.4(e) of the OCP provides for enhancing school viability and the provision of other social, recreational, and cultural activities for an increased population. Lions Bay's vision is of residents living out their whole lives here, with in-Village shuttle assisting people to get around the steep terrain, aged- and assisted living facilities, entry-priced housing, and enhanced hiking trails. The 2016 OCP update will set out a vision for Lions Bay that seeks to: • Define and foster community values • Grow tax base, and accommodate a wider cross-section of population. Possible avenues include amalgamation, encouraging selective development and densification. • Promote active lifestyles • Become financially sustainable. • Clarify land use and rezoning policy for new housing options
GOAL 5: Support Sustainable Transportation Choices. Metro Vancouver's compact, transit-oriented urban form supports a range of sustainable transportation choices. This pattern of development expands the opportunities for transit, multiple-occupancy vehicles, cycling and walking, encourages active lifestyles, and reduces energy use, greenhouse gas emissions, household expenditure on transportation, and improves air quality. The region's road, transit, rail and waterway networks play a vital role in serving and shaping regional development, providing linkages among the region's communities and providing vital goods movement networks.	<i>Metro 2040</i> promotes land use and transportation planning that enables alternative choices to the private automobile, such as transit, cycling and walking, while ensuring the efficient movement of people and goods throughout the region. Due to Lions Bay's location, most residents depend on private vehicles, but the municipality has worked and will continue to work with TransLink to enhance transit service to the Village. The municipality will also look at an in-Village on-demand shuttle service to enhance mobility. A ride-share parking program is in place, and Lions Bay will look to add paid parking lots. Section 4.6 of the current OCP includes policies that recognize the role, jurisdiction and access to the Sea to Sky Highway 99 (4.6a), encourage multi-modal transportation solutions in the corridor (4.6b), greater transportation choice including car pooling, park & ride, shuttle buses (4.6c) and further development of linked pathways (4.6e) and hiking trails (4.6f). The 2016 OCP update will consider policies related to goods movement.

	The 2016 OCP update will consider policies related to electric vehicle charging stations and an anti-idling policy or bylaw. CN's rail line that runs through the Village provides an important corridor for goods movement and may provide a future opportunity for a passenger rail service with a station at Lions Bay.
STRATEGY 5. 1 Coordinate land use and transportation to encourage transit, multiple-occupancy vehicles, cycling and walking STRATEGY 5. 2 Coordinate land use and transportation to support the safe and efficient movement of vehicles for passengers, goods and services	The 2016 OCP update will work toward enhancing the in-Village trail network. The 2016 OCP update will work toward enhancing bus service provided by TransLink

Map 1: Lions Bay Regional Land Use Designations and Goods Movement Network



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THE MUNICIPALITY OF THE VILLAGE OF LIONS BAY



Council Remuneration Bylaw Bylaw No. 477, 2015

Adopted: _____

PO Box 141, 400 Centre Road, Lions Bay, BC V0N 2E0

Phone: 604-921-9333 Fax: 604-921-6643

Email: office@lionsbay.ca Web: www.lionsbay.ca

Council Remuneration Bylaw No. 477, 2015

VILLAGE OF LIONS BAY

A bylaw to provide for the payment of a remuneration to the Mayor and Councillors of the Village of Lions Bay.

WHEREAS pursuant to Sections 8 and 168 of the *Community Charter*, the Municipal Council may, by bylaw, provide for the payment from annual general revenue, a remuneration to the Mayor and to each Councillor and provide that a portion thereof be paid as an allowance for expenses incidental to the discharge of the duties of office;

NOW THEREFORE, the Council of the Village of Lions Bay in open meeting assembled enacts as follows:

1. The Village of Lions Bay Council Remuneration Bylaw No. 379, 2006 is hereby repealed.
2. This bylaw may be cited for all purposes as the "Village of Lions Bay Council Remuneration Bylaw No. 477, 2015".
3. Effective January 1, 2015, the Mayor shall be paid the annual sum of \$13,682.79 of which said amount, one third shall be paid as an allowance for expenses incidental to the discharge of office.
4. Effective January 1, 2015, each Councillor shall be paid the annual sum of \$6,841.40 of which said amount, one third shall be paid as an allowance for expenses incidental to the discharge of office.
5. Council remuneration increases shall be made annually effective January 1 and shall be based on the percentage the BC Consumer Price Index (CPI) increased over the previous calendar year. In years where there is a negative CPI change, Council remuneration would stay the same.
6. In the event of any member of Council being absent from three consecutive regular Council meetings, the remuneration that would otherwise be due to that member shall not be paid to that member. This provision may be waived by a unanimous vote in favour thereof by the remaining members of Council.
7. This bylaw shall continue in force and effect until amended, replaced or repealed by the Municipal Council of the Village of Lions Bay.

8. This bylaw comes into effect upon adoption.

READ A FIRST TIME this 6th day of January, 2015

READ A SECOND TIME this 6th day of January, 2015

READ A THIRD TIME this 6th day of January, 2015

THIRD READING RESCINDED 5th day of May, 2015

RE-READ A THIRD TIME this 6th day of October, 2015

ADOPTED this _____ day of _____

Mayor

Corporate Officer

Corporate Officer

Certified a true copy of
Bylaw No. 477 as
adopted.

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VILLAGE OF LIONS BAY

Incoming Correspondence - October 20, 2015

General Correspondence:

G-1: CivX2015

G-2: A Day For Our Common Future

G-3: A New Direction Report

G-4: Federal Comprehensive Land Claims Policy

G-5: Annual Table Matters Event

G-6: Sea to Sky Clean Air Society

G-7: Table Matters Event

G-8: The Heart and Stroke Foundation

THE FUTURE IS COMING

ARE YOU PREPARED?

The Lower Mainland Local Government Association and CivicInfo BC are pleased to invite you to CivX 2015, Tuesday November 24, in SFU's beautiful Asia Pacific Hall in downtown Vancouver. Come learn about new ideas for local governments, with a whole day of amazing stories told in 30 minutes each!

An intelligent municipal app, powered by software that beat human contestants on *Jeopardy!* A community-owned solar facility with over 4,000 solar cell modules; the largest project of its kind in Canada. A world-wide "Wikipedia" type service to promote progressive methods of citizen engagement. These are just a few of the many stories that you'll hear during this one-day, not-to-be-missed event.

Date: Tuesday November 24, 2015

Time: 8:30am - 4:30pm (Doors open at 7:30am)

Cost: \$185 plus GST (Includes lunch.)



Location: Simon Fraser University, Vancouver
Morris J. Wosk Centre for Dialogue, Asia Pacific Hall
580 West Hastings Street, Vancouver, BC

A block of rooms is available at the adjacent and connected Delta Vancouver Suites, 550 West Hastings Street. To reserve, phone 604-689-8188 or 1-888-663-8811, and ask for the CivicInfo BC / LMLGA meeting rate.

Register today! www.civicinfo.bc.ca/event/2015/CivX

From: [Lions Bay Reception](#)
To: [Agenda](#)
Subject: FW: Request - Declare 'A Day For Our Common Future', December 11th 2015
Date: Tuesday, October 13, 2015 12:43:58 PM
Attachments: [Proclamation, A Day For Our Common Future, Dec 11 2015.pdf](#)

Shawna

For Incoming Correspondence for next Council Meeting. I have taken copy of attachment as well.

Susan Loutet

Administrative Assistant

The Municipality of the Village of Lions Bay. www.lionsbay.ca

PO Box 141, 400 Centre Road, Lions Bay, BC V0N 2E0 CANADA

Tel: (604) 921-9333 ext. 100 | Fax: (604) 921-6643

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From: VI & Coast Conservation Society [mailto:viccs@shaw.ca]
Sent: Tuesday, October 13, 2015 11:48 AM
To: VI & Coast Conservation Society <viccs@shaw.ca>
Subject: Request - Declare 'A Day For Our Common Future', December 11th 2015

To: Local and Regional Governments, British Columbia

c.c.: BC Members of the Legislative Assembly
Members of Parliament across Canada *(as of Oct. 20th)*

Re: 'A Day For Our Common Future', December 11th 2015

October 12, 2015

Dear Mayor & Council, and Regional Directors,

Thanksgiving seems appropriate to again invite support for sustainable development and our proposed December 11th' Proclamation, 'A Day For Our Common Future'.

Just two months away, December 11th is the day the United Nations formally received the first global sustainable development report from the World Commission on Environment and Development in 1987. And this year December 11th is also the last day of the UN Paris Conference, which many governments and nations are marking as a turning point in global efforts to address climate change.

In 2014 the Province of British Columbia and 15 BC cities signed our Proclamation, which translates

to support from governments representing approximately 4,658,000 BC residents, 13% of Canada's population. With this in mind we are reaching out across BC and Canada this year, to similarly invite expressions of support and community initiatives for sustainable development.

Considering the UN 's Global Sustainable Development Report just released, and Pope Francis' call for governments to implement carbon reduction measures, we believe that local and senior governments here in Canada could set an example this year. Declaring December 11th 'A Day For Our Common Future', the last day of the COP 21 Paris Conference on Climate Change, helps deliver a message of hope and sustainability to the world.

We would then ask that you consider this opportunity to bridge economic and environmental considerations - and declare, proclaim, observe or simply announce December 11th 2015, 'A Day for Our Common Future'.

Whatever your decision may be ...please also let us wish you the very best as you address economic and environmental matters at this important time. If we can in turn be of service please do not hesitate to be in touch.

Sincerely yours,

Laurie Gourlay
President, VICCS

- attached: a copy of the Proclamation.. Additional information can be found on our website, or by writing to us.

Vancouver Island and Coast Conservation Society, P.O. Box 333, Cedar, BC, V9X 1W1
(250 722-3444), [viccs@shaw.ca], <www.viccs.vcn.bc.ca>

--

‘A DAY FOR OUR COMMON FUTURE’

DECEMBER 11TH, 2015

PROCLAMATION



WHEREAS: *our long-term economic, social, ecological and cultural goals form the four pillars of sustainable development,*

WHEREAS: *the UN General Assembly formally adopted the tenets of sustainable development on December 11th 1987 when Norwegian Prime Minister Gro Harlem Brundtland presented the report, ‘Our Common Future’, on behalf of the World Commission on Environment and Development,*

WHEREAS: *sustainable development is defined as, "Development that meets the needs of the present without compromising the ability of future generations to meet their own needs",*

WHEREAS: *Canada played a critical role in fostering and writing Our Common Future,*

WHEREAS: *recent reports warn that adverse effects of climate change are likely to undermine sustainable, and all development efforts and goals - recommending increased support for adaptation, mitigation, inclusive green growth and climate-smart development,*

WHEREAS: *communities are most able to meet their needs by practicing sustainable development which incorporates a resilient resource base with a secure, long-term food and water supply,*

WHEREAS: *efforts to protect our lands and waters include measures for conservation, biodiversity, habitat and watershed protection that integrate renewable resource, climate-adaptive and sustainable development initiatives,*

WHEREAS: *a healthy approach to sustainable development will find ways to bring a balanced growth that meets economic, social, environmental and cultural goals for everyone's benefit,*

& WHEREAS: *residents, businesses, governments and communities have opportunity to implement recommendations that balance our society's needs, and nature's needs, while furthering global goals for sustainable development.*

NOW THEREFORE,, ***hereby proclaims December 11th 2015,***
to be known as:

“A DAY FOR OUR COMMON FUTURE”

Dated

From: [Lions Bay Reception](#)
To: [Agenda](#)
Subject: FW: Letter from City of North Vancouver re: A New Direction Report
Date: Tuesday, October 13, 2015 3:53:28 PM
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)
[1328195 - 2015-10-09 Letter to Honourable Bernard Valcourt - re An Analysis of a New Direction Report on the Renewed Federal Comprehensive Land Claims Policy - 1.PDF](#)

Shawna

Incoming Correspondence for next Council Meeting. I will also take copies of attachment for you.

Susan Loutet

Administrative Assistant

The Municipality of the Village of Lions Bay. www.lionsbay.ca

PO Box 141, 400 Centre Road, Lions Bay, BC V0N 2E0 CANADA

Tel: (604) 921-9333 ext. 100 | Fax: (604) 921-6643

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From: Jessica Hodgins [mailto:jhodgins@cnv.org]
Sent: Tuesday, October 13, 2015 3:48 PM
Subject: Letter from City of North Vancouver re: A New Direction Report

Good afternoon,

Please find attached a letter from Mayor Mussatto to Minister Valcourt on which you have been copied.

Regards,
Jessica

Jessica Hodgins

Executive Assistant to Mayor Darrell Mussatto
t: 604.998.3280 | f: 604.990.4211 | e: jhodgins@cnv.org

City of North Vancouver

141 West 14th Street, North Vancouver, BC V7M 1H9
Reception: 604.985.7761 | www.cnv.org





October 9, 2015

The Honourable Bernard Valcourt
Minister of Aboriginal Affairs and Northern Development Canada
The House of Commons
Ottawa, ON K1A 0A6

Dear Minister Valcourt:

Further to North Vancouver City Council's unanimous resolution on October 5, 2015 (attached), I am writing to express our concern that local governments were not referenced or addressed in the report, "A New Direction" authored by Mr. Doug Eyford.

Council supports Metro Vancouver's June 29, 2015 report titled "An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests", and the ongoing inclusion of local governments in the dialogue with other orders of government about any significant changes to the BC Treaty Process. As local governments, we are affected by the outcomes of these negotiations, and have much to contribute to the federal government's policy review of the land claims process.

Local governments are an important voice at the table in current treaty negotiations, and a movement towards non-treaty agreements that exclude our participation will impact a variety of local government concerns including land use planning decisions, land acquisitions, project completion schedules and investment opportunities. Therefore, in support of Metro Vancouver's position in this regard, City Council urges your ministry to ensure that local governments are included in the federal government's policy review of the land claims process.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Darrell", is positioned above the printed name.

Darrell Mussatto
Mayor

Encl.

cc: Mr. Andrew Saxton, MP – North Vancouver
Mr. Greg Moore, Chair, Metro Vancouver Board of Directors
Metro Vancouver Member Jurisdictions
North Vancouver City Council

MINUTES OF THE REGULAR MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBER, CITY HALL, 141 WEST 14th STREET, NORTH VANCOUVER, BC, ON MONDAY, OCTOBER 5, 2015.

4. Greg Moore, Chair, Metro Vancouver Board, September 18, 2015

Re: An Analysis of a New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests – File: 01-0400-60-0006/2015

Moved by Councillor Bell, seconded by Councillor Keating

THAT Council endorse the report of Metro Vancouver, dated June 29, 2015, regarding “An Analysis of a New Direction on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests”;

THAT the Mayor write a letter to the federal Minister of Aboriginal Affairs and Northern Development Canada requesting that the federal government include local governments in the policy review process;

AND THAT a copy of the letter be sent to member jurisdictions.

CARRIED UNANIMOUSLY



October 9, 2015

The Honourable Bernard Valcourt
Minister of Aboriginal Affairs and
Northern Development Canada

The House of Commons
Ottawa, ON K1A 0A6

Re: Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests

Dear Minister Valcourt:

I write on behalf of Port Coquitlam City Council to advise you that at the October 5, 2015 special Council meeting, Council reviewed the Metro Vancouver analysis and Board resolutions pertaining to the Federal Comprehensive Land Claims Policy. For your reference, you were mailed this analysis and resolutions by Metro Vancouver on September 18, 2015 (and we have attached another copy to this letter).

Port Coquitlam Council concurs with the concerns expressed by Metro Vancouver, including the fact that Metro Vancouver's submission was not referenced or addressed in Mr. Eyford's New Direction Report. Additionally, points that were raised by local governments which were sent to the Union of BC Municipalities and forwarded to Mr. Eyford were also not included.

As stated by the Metro Vancouver Board, local governments have a strong interest in continuing the dialogue with other orders of government about significant changes to the treaty process and federal and provincial negotiation mandates.

We too are concerned that the current approach in treaty negotiations, which is in favour of non-treaty agreements, could have serious financial implications for local governments. We ask that local governments and their regional districts be included in your Department's land claims policy review process.

.../2

October 9, 2015
Minister Bernard Valcourt
Page 2

On behalf of Port Coquitlam Council, thank you for your consideration and we look forward to a favourable response.

Sincerely,



Greg Moore
Mayor

Attachment

c: Union of BC Municipalities
 Federation of Canadian Municipalities
 Metro Vancouver Municipalities

Office of the Chair
Tel. 604 432-6215 Fax 604 451-6614

SEP 18 2015

File: CR-12-01

The Honourable Bernard Valcourt
Minister of Aboriginal Affairs and Northern Development Canada
The House of Commons
Ottawa, Ontario K1A 0A6

COPY

Dear Minister Valcourt:

Re: An Analysis of a New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests

I am writing to inform you that at its July 31, 2015 regular meeting, the Greater Vancouver Regional District Board of Directors unanimously adopted the following resolution:

That the GVRD Board:

- a) write a letter to the federal Minister of Aboriginal Affairs and Northern Development Canada to convey Metro Vancouver's dismay and disappointment with the lack of recognition of local government and local government interests included in the report, dated June 29, 2015, titled "An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests",*
- b) request that the federal government include local government in the federal government's policy review process; and*
- c) write a letter to member jurisdictions requesting they endorse Metro Vancouver's report and convey their responses directly to the federal Minister of Aboriginal Affairs and Northern Development Canada.*

A copy of the Board's report is attached for your review.

The Board expresses its concerns that the contents of Metro Vancouver's submission to Mr. Doug Eyford were not referenced or addressed in his report.

When the Chair of Metro Vancouver's Aboriginal Relations Committee and staff met with Mr. Eyford and staff from Aboriginal Affairs and Northern Development Canada on October 24, 2014 at the offices of the Union of BC Municipalities in Richmond, BC to discuss the earlier federal report, titled *Renewing the Comprehensive Land Claims Policy: Towards a Framework for Addressing Section 35 Aboriginal Rights*, Mr. Eyford assured us that comments would be taken into account as part of his final submission to you.

Given that the points raised by local governments in Metro Vancouver's letter to the Union of BC Municipalities, dated October 17, 2014 (Attachment 2 of the enclosure), did not form part of Mr.

The Honourable Bernard Valcourt, Minister, Aboriginal Affairs and Northern Development Canada
An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests
Page 2 of 2

Eyford's report, we are respectfully sending you our complete submission for your review and consideration.

Local governments, as members of the provincial treaty negotiation teams, have a strong interest in continuing to dialogue with other orders of government about any significant changes to the BC Treaty Process and federal and provincial negotiation mandates.

Mr. Eyford's report is of concern to local governments because it regards local governments as third parties and special interest groups, not as the elected governments of their constituencies. This lack of recognition is particularly disappointing as local governments have been strong supporters of the timely and effective conclusion of treaty negotiations in BC since the inception of the BC Treaty Process more than 20 years ago.

Further, the Board's report underscores the concern that moving away from the current approach in treaty negotiations in favour of non-treaty agreements could have serious financial implications for local governments as unresolved outstanding Aboriginal rights and titled issues have the potential to affect local government land use planning decisions, land acquisitions, project completion schedules and investment opportunities in local communities. Treaties, on the other hand, are intended to achieve finality and certainty with respect to ownership and use of lands and resources, enabling BC communities to move toward economic and social sustainability.

For these reasons, the GVRD Board believes it is critically important that the federal government include local governments in your Department's land claims policy review process.

I look forward to the earliest opportunity to speak to you or your representatives on this matter.

Yours truly,

A handwritten signature in black ink, appearing to be 'GM', with a long horizontal line extending to the right.

Greg Moore
Chair, Metro Vancouver Board

GM/RGH/mp

Encl: Report – dated July 22, 2015, "An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interest" (11261766)

**metrovanancouver**

SERVICES AND SOLUTIONS FOR A LIVABLE REGION

To: Aboriginal Relations Committee

From: Marino Piombini, Supervisor, Aboriginal Relations, Legal and Legislative Services

Date: June 29, 2015 Meeting date: July 22, 2015

Subject: **An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests**

RECOMMENDATION

That the GVRD Board:

- a) correspond with the federal Minister of Aboriginal Affairs and Northern Development Canada to convey its comments and local government interests included in the report, dated June 29, 2015, titled "An Analysis of A New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests";
 - b) request that the federal government include local governments in the federal government's policy review process; and
 - c) request municipal councils to endorse the regional district's report and to convey their responses directly to the federal Minister of Aboriginal Affairs and Northern Development Canada.
-

PURPOSE

To provide comments on the report by Douglas Eyford, Ministerial Special Representative to the federal Minister of Aboriginal Affairs and Northern Development Canada. Metro Vancouver staff prepared draft comments after reviewing the report, *A New Direction: Advancing Aboriginal and Treaty Rights* (Attachment 1.). The draft comments identify local government interests that are affected by the revised federal Comprehensive Land Claims Policy.

BACKGROUND

In September 2014, the Department of Aboriginal Affairs and Northern Development Canada released a report titled *Renewing the Comprehensive Land Claims Policy: Towards a Framework for Addressing Section 35 Aboriginal Rights*. The report outlined Canada's current approach to treaty negotiations and served as the basis for discussions on how to update the 30-year-old Comprehensive Land Claims Policy. Comprehensive land claims agreements are the modern equivalent of historic treaties.

In October 2014, Union of BC Municipalities staff requested local government comments on the revised draft federal policy. Metro Vancouver staff circulated the request to the Municipal Technical Advisory Committee on Aboriginal Relations (MTAC) for its information and action. Metro Vancouver submitted its comments on the Interim Policy to UBCM in the form of a letter titled: *Staff Comments on the Federal Document, 'Renewing the Comprehensive Land Claims Policy'* (Attachment 2).

Also in October 2014, the Aboriginal Relations Committee Chair and Metro Vancouver staff, along with Union of BC Municipalities representatives, met with Mr. Eyford and federal government staff to discuss the Interim Policy. The meeting was part of Mr. Eyford's engagement process for gathering input on possible reforms to the federal policy on Comprehensive Land Claims.

A draft of this report was presented to MTAC at its meeting on June 10, 2015. Metro Vancouver staff have incorporated MTAC members' comments and suggestions into this revised report.

A New Direction Report

The Honourable Bernard Valcourt, Minister of Aboriginal Affairs and Northern Development Canada, released the report from Mr. Eyford, in April 2015. The 92-page report provides a comprehensive analysis of the federal government's position on treaty making in Canada. The Eyford report indicates that Mr. Eyford consulted with over 100 Aboriginal communities, Aboriginal organizations, provincial, territorial, and local governments. Engagement meetings took place between August 2014 and February 2015.

Mr. Eyford makes 43 recommendations (page 86 of Attachment 1) for developing a new federal reconciliation framework. He urges the government to get fully engaged in the treaty process and to assess which treaty talks should move forward or be abandoned. The New Direction report proposes that the government fast-track treaties now near completion and exit strategies for those with little prospect of settlement.

The report sets out shortcomings of the treaty process including references to: institutional barriers, inefficiencies with the treaty process, poor accountability, and a lack of urgency. The report also calls for more options for reconciliation outside of the current BC treaty process, stating that the current federal comprehensive land claims process is not productive.

Mr. Eyford has found a number of limitations in the way the federal department of Aboriginal Affairs carries out the comprehensive land claims process, including the following:

- Many treaty tables are in danger of going on indefinitely, with no results. The treaty negotiations take much longer than anticipated and at a significant cost.
- Growing First Nations' loan debt and federal government's contributions to treaty negotiations are barriers to progress; the report recommends that the federal government forgive the debts incurred for negotiations, abandon those tables that are not making progress, and put reporting criteria in place that will tie future funding to progress.
- Shared territories and overlapping claims add complexity to the treaty negotiations process. Fulfilling the Crown's consultation obligations has become an onerous and time-consuming process; the report suggests that the federal government support dispute resolution models that incorporate both common law and indigenous legal principles.

Local Government Perspective

As a member of the provincial treaty negotiation teams, BC local governments have a strong interest in continuing to dialogue with the provincial and federal governments about any significant changes to federal and provincial negotiation mandates. Such changes could potentially affect the development of intergovernmental relations with First Nation communities and broader local government interests related to treaty negotiations and implementation.

Despite Metro Vancouver's timely submission of comments on the Interim Policy and participation in the meeting with Mr. Eyford, the regional district's comments are not reflected in Eyford's Report.

The following table summarizes the local government concerns initially conveyed by Metro Vancouver in relation to the Eyford report recommendations.

Metro Vancouver's Concerns	Eyford Report Recommendations
1. Local governments need to be identified	Not supported – Metro Vancouver and UBCM identified as "Other Stakeholders and Interested Parties" (p. 83)
2. Local governments are not third parties	Not supported – Metro Vancouver, UBCM and other local government organizations are acknowledged but their interests are not recognized in the report
3. Direct negotiations between local governments and First Nations should be promoted	Not supported – this recommendation is not reflected in the report
4. Taxation is a key concern	Not supported – local government tax loss is not considered in the report
5. Local governments require effective enforcement mechanisms	Not supported – the enforcement of local government-First Nation agreements is not discussed in the report
6. Incremental Treaty Agreements (ITA) should not be a replacement for treaties	Not supported – Potential reconciliation arrangements on a bilateral and trilateral basis (including non-treaty agreements) with First Nations are encouraged and promoted in the report (Recommendations 5 and 6)
7. Local governments support early resolution of any issues of overlapping claims or shared territories	Supported – this recommendation is sufficiently addressed (Recommendations 30 and 31) with the report recommending collaboration between the Federal, provincial and territorial governments developing criteria for funding provisions to resolve overlapping claims and encouraging Aboriginal groups to be innovative in their approaches to resolve shared territorial issues.
8. Certainty over lands and resources matters	Not supported – this report generally runs contrary to local government interests in that Eyford focusses on the merits of non-treaty agreements as an alternative to comprehensive treaty agreements. Local governments are not included in the non-treaty discussions and agreements.
9. The scope of mandates of federal treaty negotiators needs to be expanded	Supported – various recommendations in the report are intended to improve the federal department's ability to negotiate agreements, including the development of alternative mechanisms

10. The federal government's involvement in treaty implementation must be more substantive	Supported – various recommendations in the report are intended to place greater accountability on the federal government as a whole, not just the department responsible, for the resolution of land claims
11. Communication to, and with, local governments matters	Not supported – this recommendation is not reflected in the report

Local government is not referenced in the document with the exception of Appendix A where Metro Vancouver and UBCM are listed as engagement participants under “Other Stakeholders and Interested Parties.”

Mr. Eyford's report is concerning in that it regards local governments as third parties and special interest groups, not as elected governments of their constituencies. Metro Vancouver previously raised this point in its submission to UBCM on the Interim Policy.

This lack of recognition of local governments is particularly disappointing as local governments have been strong supporters of the timely and effective conclusion of treaty negotiations in BC, particularly in the Lower Mainland. A strong commitment to treaty-making is absent from the report. Instead, the Eyford report places much greater emphasis on non-treaty agreements.

The report highlights short-term arrangements for resource development and resource-sharing agreements that the BC government has undertaken without Canada's involvement. This is concerning because local governments are not involved in such agreements. In recent years, BC has developed a number of bilateral non-treaty arrangements with First Nations to address section 35 rights and to respond to various resource development issues through reconciliation protocols, Strategic Engagement Agreements, revenue-sharing agreements, and project specific accommodation agreements.

One may regard non-treaty agreements as a more attractive option than full comprehensive land claims agreements because they are more affordable and can be negotiated faster. However, the concern for Metro Vancouver and local governments is that the Province tends to negotiate these one-off, non-treaty agreements with First Nations without the same level of consultation with local governments that is required under the BC Treaty Process.

The absence of consultation opportunities poses a challenge for local communities. For example, between 2008 and the end of 2013, the provincial government signed 751 non-treaty agreements which were known as New Relationship Agreements which had a monetary value of nearly \$2 billion. Of these agreements, 99 have been committed to First Nations within the Lower Mainland area. Although local governments were to have been notified about negotiation of these agreements before they were finalized, such notification did not occur. Metro Vancouver and its local governments are concerned that the Province may take a similar approach in dealing with any future agreements that the BC government may negotiate with First Nations outside the treaty process.

Moreover, interim agreements are limited in scope. Only treaties can offer First Nations the autonomy, certainty and resources to improve socio-economic outcomes in their communities.

Treaties achieve certainty by setting out defined rights and clearly identifying the geographic areas where treaty rights are exercisable. Local governments fully support the primary goal of the BC Treaty Process of achieving certainty with respect to Aboriginal rights and title.

ALTERNATIVES

1. That the GVRD Board correspond with the federal Minister of Aboriginal Affairs and Northern Development Canada, conveying its comments and local government interests included in the report, requesting local government involvement in the federal government's policy review process, seeking the endorsement of the regional district's report by municipal councils, and asking local governments to convey their responses directly to the federal Minister.
2. That the GVRD Board receive the report, dated June 29, 2015, titled "*An Analysis of the New Direction Report on the Renewed Federal Comprehensive Land Claims Policy in Relation to Local Government Interests*", for information and take no further action.

FINANCIAL IMPLICATIONS

Alternative 1 assumes that corresponding with the federal Minister of Aboriginal Affairs and Northern Development Canada is necessary because local government interests were not considered, let alone acknowledged or represented, in the Eyford Report. Further, moving away from the current approach in treaty negotiations in favour of non-treaty agreements could have serious financial implications for local governments as unresolved outstanding Aboriginal rights and title issues have the potential to affect local government land use planning decisions, land acquisitions, project completion, and investment in local communities. Treaties, on the other hand, achieve finality and certainty with respect to ownership and use of lands and resources, enabling BC communities to move toward economic and social sustainability. A collective Metro Vancouver response to the Eyford Report, as well as individual municipal council responses to the federal Minister, is intended to gain the attention of the federal government with regard to local government's concerns and interests.

Alternative 2 assumes that the local government interests have been conveyed to Mr. Eyford as part of his research and that no further comments are required at this time.

OTHER IMPLICATIONS

In the coming months, the federal department of Aboriginal Affairs and Northern Development Canada will be engaging with Aboriginal groups and other parties to seek their feedback on Mr. Eyford's recommendations. It is not clear at this point, if or how the federal government plans to respond to, or implement, the recommendations contained in the Eyford Report. While it remains unclear whether the federal government will consult and seek further comments from local governments, Metro Vancouver has acknowledged to the Federal Minister that it has received Mr. Eyford's report and will be reviewing it for comments to the Federal Minister over the summer.

SUMMARY / CONCLUSION

Doug Eyford's *A New Direction* report, released publically in early April 2015, makes 43 recommendations for renewing the Comprehensive Land Claims Policy in Canada. Union of BC Municipalities submitted local government comments, including Metro Vancouver's letter, to Mr. Doug Eyford for his review and consideration. Local government interests, by and large, are not

represented or supported in the report despite Metro Vancouver's attempts to convey them directly to Mr. Eyford. Alternative 1 is, therefore, recommended.

Attachments:

1. *A New Direction: Advancing Aboriginal and Treaty Rights*. Douglas R. Eyford. February 20, 2015. (11261773)
2. Correspondence dated October 17, 2014, from Ralph G. Hildebrand, General Manager, Legal and Legislative Services/Corporate Solicitor, Metro Vancouver, to Mr. Bhar Sihota, Policy Analyst, Union of BC Municipalities re: "Staff Comments on the Federal Document, "Renewing the Comprehensive Land Claims Policy." (11261677)

11261766

OCT 17 2014

Legal & Legislative Services
Tel. 604 436-6872 Fax 604 451-6112

File: AD-02-01-UBCM

Mr. Bhar Sihota, Policy Analyst
Union of BC Municipalities
10551 Shellbridge Way #60,
Richmond, BC V6X 2W9

Dear Mr. Sihota:

Re: Staff Comments on the Federal Document, "Renewing the Comprehensive Land Claims Policy"

Further to your request of October 9, 2014, we submit for your consideration Metro Vancouver staff comments on the revised federal document, *Renewing the Comprehensive Land Claims Policy*. I note that due to the short deadline we have not had an opportunity to vet these comments through the Aboriginal Relations Committee or the Metro Vancouver Board.

- 1. Local governments need to be identified.** In British Columbia, and particularly in the Lower Mainland, local government and First Nation lands (and potential lands) are immediately adjacent to each other with shared borders. Where land claims are resolved utilizing lands within the Lower Mainland, local governments and First Nations (and their respective residents and businesses), will be living side by side as neighbours. In this context, clear identification of neighbourhood issues such as planning, land use and servicing must be addressed.

In addition, governmental relations between local governments and First Nations must be addressed. Historically, every land claim includes, or is immediately followed by, some form of Aboriginal self-government. This will immediately and directly affect local governments as local issues are those which a First Nation already controls on its existing lands and wants to continue to control on its new lands.

The ramification of this proximity is felt most acutely at the local level. In light of this federal document, consideration should be given to the federal, provincial, local and First Nation governments engaging in a process aimed at clarifying and evaluating roles and responsibilities of all governmental authorities, including local governments. This could include summit forums for each jurisdiction that aim to identify the challenges and possible solutions arising in modern local government-First Nation relations and the roles and responsibilities of each authority. Further, given the legislative and jurisdictional barriers faced by local governments in providing utility and other local services to First Nations on federal Indian Reserve lands, the provincial and federal governments should consider if legislation empowering local government provides for the flexibility to design innovative arrangements to jointly deliver services to, and with, First Nation governments.

2. **Local governments are not third parties.** A corollary to the first point is that the policy assumes local government as a third party. The federal, and to a lesser extent provincial, officials have adopted the practice of lumping together all groups which are affected by Aboriginal land claims, from tourist camp operators and mining companies to local governments, and treating them as one "third party" constituency. This narrow approach ignores the reality that local governments are the elected governments of their constituencies, and are not a special interest group. This approach can cause significant resentment at the local level, and that resentment can turn against the entire land claims/treaty negotiation process.

The problem is compounded when the provincial government claims that local governments do not need to play a role in land claims negotiations because the province is acting on their behalf, and then either ignores or denies local governments' concerns. Local government concerns and issues are implicitly woven into the resolution discussions and need to be resolved if Aboriginal and non-Aboriginal people are going to be able to live together in harmony in the same community. The negotiating table has been determined to be the venue to resolve them. At times, the provincial interests and local government interests do not align. Therefore, it would be ideal to have separate representation at the table to ensure local government interests are addressed at the respective treaty tables. The province should either be clearly representing local governments, or it should allow local governments to freely represent themselves by having a voice at the treaty tables.

3. **Direct negotiations between local governments and First Nations should be promoted.** Local government and First Nation discussions and negotiations frequently occur alongside the treaty negotiations. They are at times necessary to ensure the success of treaty table discussions and, as a result, direct negotiations between local governments and First Nations should be encouraged and supported. Such negotiations are not a substitute for federal/provincial/First Nation negotiations but they can be an important parallel process.

Both local governments and First Nations express a desire to have good working relationships. Direct negotiations on specific issues of mutual benefit or concern are an opportunity for First Nations and local governments to get to know each other and develop ways of working together for the future. Both the provincial and federal governments could create opportunities for such negotiations by continuing to provide resources for the Union of BC Municipalities to administer an ongoing Community to Community Forum program. In addition, the provincial and federal governments should seek out, encourage and provide resources for *ad hoc* joint initiatives between interested local governments and First Nations to form joint advisory committees that engage the respective communities on various priority issues (e.g. land use planning).

Solutions to jurisdictional and land use issues are often beyond the reach of many local and First Nation governments. Access to special advisors and funding would be helpful. In addition, the provincial and federal governments could assist local governments and First Nation governments in the preparation of various forms of agreements and protocols that facilitate positive relationships. Federal, provincial, local and First Nation agreements touching on local government and Aboriginal issues should be drafted in a way that facilitates positive relationships between local governments and First Nation governments.

4. **Taxation is a key concern.** A significant issue of concern to local governments is tax loss. This concern is not related simply to the loss of tax revenue, but is related to concepts of fairness and equity within the non-Aboriginal community and, therefore, is linked to achieving successful reconciliation. Its importance should not be underestimated. Where good relationships between local governments and First Nations exist, the tax issue has been dealt with in a way that is acceptable to both sides. Where the tax issue remains outstanding, it acts as a barrier to the resolution of other issues. Again, taxation is an issue that requires the attention and assistance of the federal and provincial governments including guarantees of financial support or contribution to make local governments whole when settlements remove lands from a local government tax base.

5. **Local agreements require effective enforcement mechanisms.** Local governments are concerned with the enforcement of agreements which they make with First Nations. As mentioned in the revised document (page 16), comprehensive land claims agreements can address this problem by creating a dispute resolution mechanism for issues, such as money, which are of particular concern to other orders of government. Urban issues such as land use and environmental concerns are equally, if not more, important in light of the contiguity of local government and First Nation lands. It would be of assistance to local governments to have dispute resolution mechanisms for enforcement of local government/First Nation agreements included in settlements.

6. **Incremental Treaty Agreements (ITA) should not be a replacement for treaties.** Local governments recognize the role of tripartite Incremental Treaty Agreements (ITAs) in assisting Aboriginal groups in developing capacity and providing additional certainty over a land base and resources. However, it is local government's concern that these agreements are often negotiated without the level of consultation that is required under the BC Treaty Process. The absence of a consultation process and opportunities for local government involvement and input in concluding such agreements poses a challenge for local communities. This may create situations in which public interests are not fully considered resulting in not only an undermining of the long term success of ITAs but also permitting ongoing friction to continue and thus decreasing the possibility of achieving the desired reconciliation.

7. **Local governments support early resolution of any issues of overlapping claims or shared territories.** Local governments share Canada's commitment to facilitating discussions among First Nations to resolve any issue of overlapping claim areas or shared traditional territories arising from treaty negotiations. Local governments strongly support the policy direction stating that Aboriginal groups should resolve shared territory disputes between themselves. Local governments support the early resolution of shared territories between First Nations preferably as a condition precedent to the signing of an Agreement-in-Principle (AIP). Early resolution would serve to eliminate uncertainties related to land selection and streamline the negotiation process.

8. **Certainty over lands and resources matters.** In his report titled *Final Report with Recommendations regarding the Possibility of Accelerating Negotiations with Common Table First Nations that are in the BC Treaty Process, and any Steps Required*, Jim Lornie points out that "treaty outcomes need to be considered as good, or better, than non-treaty outcomes if they are to remain a priority for First Nations in the process" (pg. 14). However, changes to federal and provincial policies and legislation related to Aboriginal policy have provided First Nations in BC with greater self-government, taxation and land management powers. As a result, some First Nations may have concluded that their

participation in such non-treaty initiatives are of greater benefit to their communities than negotiating treaties.

Local governments fully support the primary goal of the BC Treaty Process of achieving certainty. Certainty pertaining to ownership and use of lands and resources, as well as predictability for development and growth, are some of the main benefits of modern-day treaties in the province. Local governments also support the need for Final Agreements that provide certainty with respect to Aboriginal rights and title. Outstanding Aboriginal rights and title issues are of concern to local governments as they impact local government land use planning decisions, land acquisitions, and investment in local communities. Therefore, the timely resolution of these outstanding matters at treaty tables is key to the ongoing success of local communities, be they local governments or First Nations.

9. **The scope of mandates of the federal treaty negotiators needs to be expanded.** Local governments are strong supporters of the timely and effective conclusion of successful treaty negotiations in BC and, in particular, the Metro Vancouver region. Federal negotiators' mandates remain too narrow and consequently they are not able to engage in substantive issues without needing to return to Ottawa to revisit their mandates. In order to advance treaty negotiations, Canada should take steps to increase the flexibility and authority of federal negotiators to conclude treaties.
10. **The Federal government's involvement in treaty implementation must be more substantive.** Canada should place more emphasis on assisting treaty First Nations with successful treaty implementation in their communities. The experiences of Tsawwassen and Maa-nulth are indicative of the importance of implementation funding for treaty First Nations to address specific issues prior to, and after, the effective date of treaties. During Stage 6 of the BC Treaty Process, local governments are often asked to be involved in various intergovernmental initiatives, including issues related to local services, reaching agreement for such services and potential First Nation representation on the regional district board. It was at this stage of the Tsawwassen treaty negotiations that Metro Vancouver and the Corporation of Delta became fully engaged in discussions involving the province and the First Nation. The timelines for completing these negotiations were too short and left some issues unresolved. In addition, significant human and financial resources were expended in the negotiation of servicing agreements as well as in assisting the Tsawwassen First Nation in building its intergovernmental relations capacity.
11. **Communication to, and with, local governments matters.** The interim policy states that federal negotiators will maintain appropriate and effective communication with those third parties whose interests are directly connected to issues under negotiations. However, despite this commitment, Metro Vancouver only learned about the review process through UBCM. The federal government should inform local governments about the opportunity to provide input in a timely fashion when it decides to substantially modify its negotiation mandates.

The above local government comments are respectfully submitted with the understanding that any significant changes to federal negotiation mandates will require a further analysis by local governments.

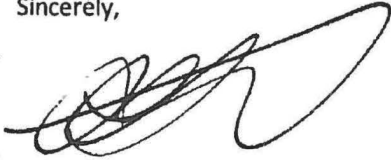
Union of BC Municipalities

Staff Comments on the Federal Document, "Renewing the Comprehensive Land Claims Policy"

Page 5 of 5

Please feel free to contact Marino Piombini, Supervisor, Aboriginal Relations (tel: 604-432-6388; marino.piombini@metrovancover.org) or Agnes Rosicki, Senior Policy Analyst, Aboriginal Relations (tel: 604-451-6175; agnes.rosicki@metrovancover.org) at your convenience if you have any questions regarding these comments or if you wish to discuss further.

Sincerely,



Ralph G. Hildebrand
General Manager, Legal and Legislative Services/Corporate Solicitor
Metro Vancouver

RGH/mp/ar/th

From: [Emily Jubenvill](#)
To: [Council @ Lions Bay](#); [Shawna Gilroy](#)
Cc: [Broughton, Margaret \[NS\]](#)
Subject: Invitation to Speak at Annual Table Matters Event - November 5th
Date: Thursday, October 15, 2015 6:11:47 PM

Hello Mayor & Council,

I hope that you are all doing well! The [North Shore Table Matters Network](#) is gearing up for our annual event on Thursday November 5th, 5:30-9:00pm.

The event will include a number of presentations from local community organizations about their projects or programs that have contributed to the huge growth and increased awareness of the local food system in the last 5 years on the North Shore. These will be followed by break out table discussions for Q&A with the presenters, sharing ideas, and learning how to get involved.

We would like to invite one representative from the Lion's Bay Mayor & Council to help us open the evening with a 1 minute reflection on what you've seen change in the last 5 years in regards to local food, and where you're hoping we'll be 5 years from now. We are inviting one representative from the signatories to the North Shore Community Food Charter.

Please let me know if one of you is available to attend, and I will connect with you on the details of the event. Thank you very much for considering participating - we really appreciate it!

Emily, *on behalf of the Table Matters Steering Committee*

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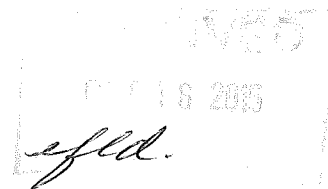
Emily Jubenvill

.....
604.987.8138 x 231 | 778.986.3659
@the_egp

.....
Edible Garden Project | Manager
North Shore Neighbourhood House



VILLAGE OF LIONS BAY
FILE TO I/C
FILE TO PROPERTY FILE
OTHER
Sent to Agenda



The Municipality of the Village of Lions Bay
ATTN: Mayor and Council
PO Box 141, 400 Centre Road,
Lions Bay, BC, V0N 2E0

VILLAGE OF LIONS BAY
PO BOX 141
LIONS BAY, B.C.
V0N 2E0

October 8, 2015

Dear Mayor and Council:

We are excited to share the news that we are launching a new annual membership program beginning 2016 (January 1 to December 31, 2016), inviting municipalities and regional districts, corporations and individuals to support our work. Tiers of support enable members to select a level of commitment and suite of benefits that are right for them. The renewable membership options for municipalities are enclosed.

We are seeking your membership and continued support; both are vital for the work we do on behalf of our airshed communities and for implementing the Air Quality Management Plan (AQMP). I've attached the AQMP Implementation Framework, which provides a detailed work plan for what we will accomplish over the next 3 years.

In the coming year, we will continue our work on a number of projects including Clean Air Commute, Bike to Work week, Idling Outreach and the Woodstove Exchange Program. We are also exploring a number of exciting new projects and programs, but need your support to get them off the ground. These include Burn Smart workshops, a speaker series on topics ranging from energy conservation to green building, a gathering to discuss the future of transit in our region, and the creation of a coffee table book featuring stunning photos of our airshed and offering information on our work and the importance of clean air. Funds that we raise through our membership campaign will help us continue to produce our newsletters, articles and learning materials. Membership contributions will also enable us to continue supporting clean air research, sharing important air quality and climate change information with the public, and offering support to municipalities and businesses that want to reform their policies and practices with respect to air quality and climate change. You can read more about our work on our website, www.seatoskyairquality.ca

Thanks in advance for helping to make this a successful annual membership drive. Please continue to share the goals and work of the Sea-to-Sky Clean Air Society with your community. You can help us spread the word by encouraging others to become members, and donate to our work. A member of the SSCAS Board or I would be happy to make a presentation in person, if you so desire.

Thanks again for your generous support!

A handwritten signature in black ink, appearing to read "Kim Slater".

Kim Slater

Executive Director

PO Box 1015 Pemberton, BC V0N 2L0

604-698-7697 / seatoskycleanair@gmail.com / www.seatoskyairquality.ca

2016 Membership Tiers for Municipalities and Regional Districts

Tropo Bronze- suitable for very small airshed communities (population under 2000)

Strato Silver- suitable for small to mid-sized airshed communities (population of 2000-5000)

Meso Gold- suitable for mid-sized airshed communities (population of 5000-10000)

Aurora Platinum- suitable for large airshed communities (population over 10,000)

Please note that these membership tiers are suggestions only-members may give what they feel is appropriate.

Benefits

LOCAL GOVERNMENT LEVELS OF MEMBERSHIP	TROPO BRONZE \$300	STRATO SILVER \$1000	MESO GOLD \$2000	AURORA PLATINUM \$4000
Newsletter	✓	✓	✓	✓
Featured supporter on website		✓	✓	✓
Logo on website			✓	✓
Consultation			✓	✓

*All donations receive a tax receipt.



SEA-TO-SKY CLEAN AIR SOCIETY RENEWABLE MEMBERSHIP APPLICATION FORM- 2016

Please fill out the information below (if applicable) and return the form to the Sea-to-Sky Clean Air Society at the address noted to the right-hand side, along with a cheque for the appropriate amount.

Please mail your application form and cheque to:
Sea-to-Sky Clean Air Society
PO Box 1015
Pemberton, B.C. V0N 2L0
www.seatoskyairquality.ca

organization _____

contact _____

street address _____

mailing address _____
*if different from
street address*

phone number _____
primary

phone number _____
secondary

email address _____

website _____

Facebook _____

membership ☐ Tropo Bronze ☐ Strato Silver ☐ Meso Gold ☐ Aurora Platinum
\$300 \$1000 \$2000 \$4000

fee enclosed ☐ yes ☐ no fee amount \$ _____

receipt number #
for internal office use



Sea to Sky Clean Air Society Air Quality Management Plan Implementation Framework 2015

Photo: James Wheeler, Flickr, <http://bit.ly/1d8zorh>

FOREWORD

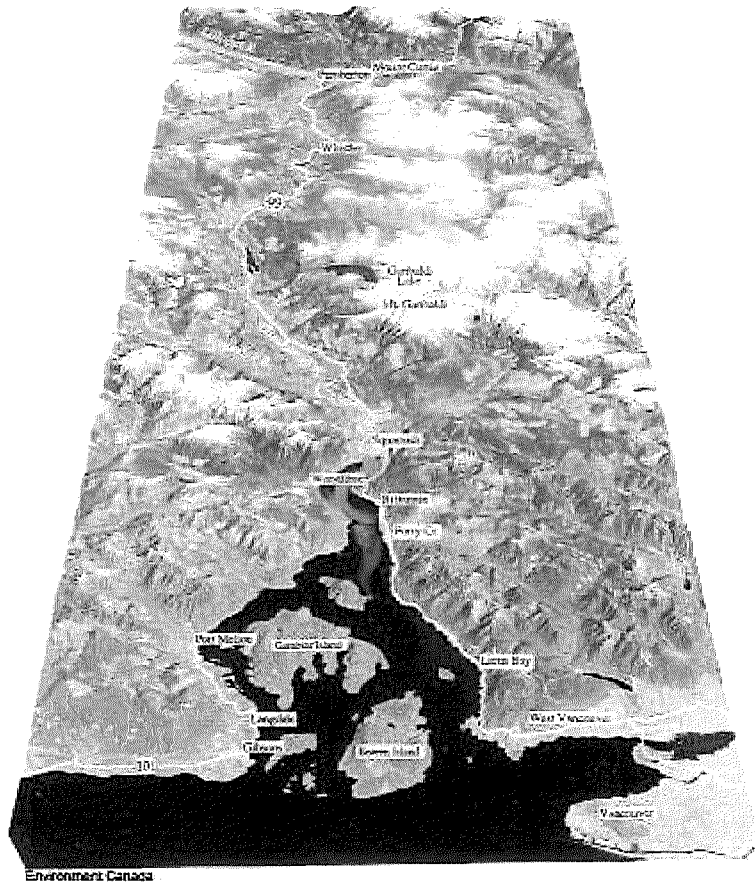
A great deal of gratitude is owed to everyone who contributed to and participated in the development of this framework.

Thanks to the past, present and future efforts of the Sea-to-Sky Clean Air Society (SSCAS) in working to protect our airshed and champion the Air Quality Management Plan (AQMP). The passion and dedication of all involved- board of directors, members and volunteers- are greatly appreciated.

Thanks to the partners and stakeholders for their time in developing this framework, and for the resources they've contributed in support of it.

Thank you Cariboo Environmental Consulting for completing the AQMP Review (2014).

Finally, extensive gratitude is owed to the British Columbia Ministry of Environment (MoE) for funding the development of this framework, as well as for the ongoing funding and technical support of SSCAS and the AQMP.



SEA-TO-SKY AIRSHED



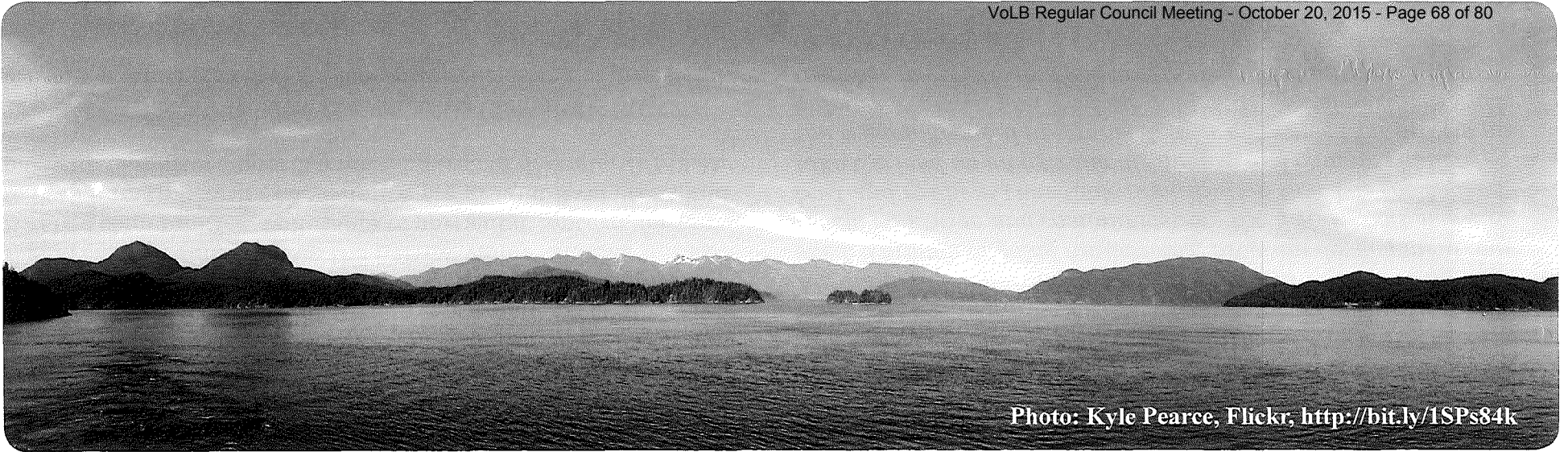


Photo: Kyle Pearce, Flickr, <http://bit.ly/1SPs84k>

INTRODUCTION

This framework guides implementation of the recommendations contained in the Air Quality Management Plan Review (AQMP-2014) as adopted by the Sea-to-Sky Clean Air Society (SSCAS) Board. “An airshed plan provides a blueprint to help communities manage development and control air-contaminant sources. The process is stakeholder-driven and recognizes that every one of us has a role to play in keeping our air and our communities clean.” (BC Ministry of Environment, bcairquality.ca/plans/airshed-plan-ning-bc.html)

The Sea-to-Sky AQMP is designed to maintain or improve air quality in order to protect human health, the environment, and other values. It is a comprehensive road map outlining the actions needed to protect this resource through the use of tools including air quality monitoring, emission controls, policy development, proactive community planning, and public education.

In 2014, a review was undertaken of the AQMP, which evaluated the efficacy to date of the plan and SSCAS as its champion. A number of recommendations were made for strengthening the plan and addressing emissions sources, as well as building SSCAS's capacity for implementing the plan moving forward.

This Implementation Framework serves as an efficient, cost-effective plan that will put the AQMP recommendations into action in the Sea-to-Sky Airshed over the next three years. Framework development included undertaking a review of the original AQMP, identifying strengths and weaknesses, making appropriate recommendations, engaging stakeholders, prioritizing the recommendations, and identifying strategic air quality actions for the next three years.

Transforming these actions into tangible activities and tasks, and providing a timeline for implementing them will deliver this framework. Appropriate indicators and targets have been provided to ensure actions are tracking successfully. These will be reviewed annually, and revised as needed.

While this framework details goals, strategies, and tactics for SSCAS to undertake, it is understood that SSCAS is by no means the lone agent in their implementation. Tackling airshed emissions, and making progress on this framework will require strong collaborative partnerships between airshed stakeholders, as well as cost-sharing and resource-pooling, and support for SSCAS and its work.

ABOUT THE SEA-TO-SKY AIRSHED

The Sea-to-Sky Airshed covered by this framework includes the Sea-to-Sky corridor, which extends approximately 150 kilometres from the Howe Sound entrance at the Strait of Georgia (Vancouver, BC) to the confluence of the Pemberton and Lillooet valleys at Pemberton, BC. It includes the communities of Bowen Island, Gambier Island, Gibsons, Horseshoe Bay, Lions Bay, Squamish, Whistler, and Pemberton (see map inset).

BACKGROUND

This region features stunning natural assets, of which clean air and stunning views are key components. It has a global reputation for tourism and outdoor recreation, a historical woodfibre and timber industry, and diverse communities. Largely owing to these natural assets, the region is attracting more and more residents, recreational users and tourists every year, which translates into potentially large increases in mobile emissions from vehicles and area emissions from community development. Wood burning, land clearing and forestry are also sources of area emissions. Proposed industrial and commercial developments, notably an LNG processing facility located in Squamish, represent potential new point sources of emissions.

Compounding the issue of existing and potential emissions is the fact that the Sea-to-Sky Airshed possesses geographical features that have the potential to produce poor air circulation. This can lead to the build-up of pollutants, particularly during periods where high-pressure systems prevent pollutant dispersion. Summer conditions in particular tend to exacerbate air quality problems as stagnant and polluted air from the Greater Vancouver region can be channelled up the narrow valley into Sea-to-Sky Airshed communities. Pollutants of particular concern, for impacts to both human health and visibility, are ground-level ozone and particulate matter under 2.5 micrometres in diameter (PM_{2.5}).

The Sea-to-Sky Air Quality Coordinating Committee (AQCC); initially a multi-stakeholder committee consisting of provincial,

regional and municipal government representatives of the corridor, transit companies, utility companies and local industry, developed the first Air Quality Management Plan (AQMP) in 2007. The plan was championed by the AQCC, which evolved into the SSCAS. A review of the original AQMP was undertaken in 2014 and the recommendations that resulted have been fashioned into this action-based implementation framework.

CURRENT REALITY

Overall, regional air quality is relatively good, but pressures from mobile, area and point source emissions – both existing and proposed – could result in poor or deteriorating air quality. These pressures do in fact result in occasional exceedances and near exceedances of air quality objectives with respect to particulate matter and ground level ozone, typically at peak tourism times in the summer and winter. Ensuring these exceedances, which can trigger air quality advisories, do not become more frequent, and addressing their root causes so that they may be avoided altogether are key directives of the AQMP (which takes a preventative approach to air quality management aiming to anticipate and ameliorate/minimize possible impacts to air quality) and this Implementation Framework (which details specific steps for SSCAS to take to mitigate emissions in the airshed over the next three years).

DESIRED FUTURE

At a workshop held on February 5, 2015, SSCAS and stakeholders expressed the following aspirations in support of this framework: *Air quality is important to all residents and visitors to the airshed. Through ongoing fundraising, program development, outreach, education and communication, the SSCAS becomes a robust and resilient charitable organization that has the capacity to take the lead on addressing air quality and climate challenges in the region. Focused programs deliver outcomes that protect and enhance regional and local air quality. Regional partners work together to effectively measure, manage and mitigate negative air quality impacts.*

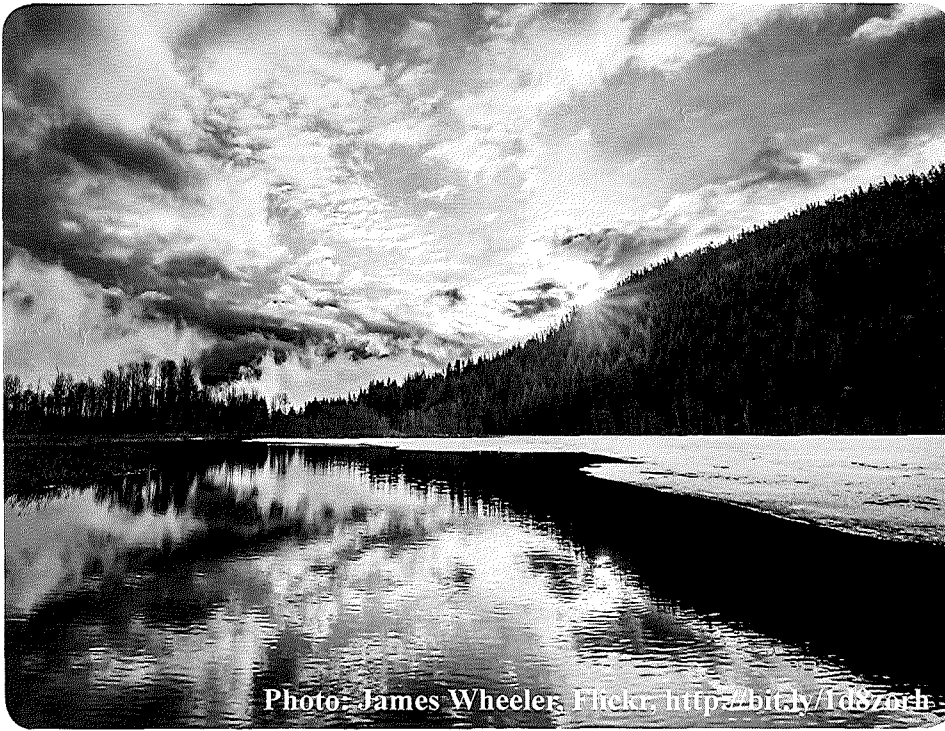


Photo: James Wheeler, Flickr, <http://bit.ly/1d870sh>

VISION

Communities in the Sea-to-Sky Airshed will enjoy clean air that sustains and contributes to the health of our residents and guests, our economy, and our environment and wildlife.

PURPOSE

This is a regional, collaborative, action plan for protecting air quality and mitigating emissions in the Sea-to-Sky Airshed that will:

- 1) Refine the recommendations contained in the 2014 AQMP;
- 2) Review and prioritize relevant recommendations;
- 3) Ensure action recommendations are clearly articulated as goals;
- 4) Provide strategies and tactics across an action timetable, and;
- 5) Set measureable, accountable indicators and targets.

FRAMEWORK COMPONENTS

Goals

Goals have been set to realize the airshed vision and implementation framework purpose. They are:

- 1) Enhance Organizational Capacity;
- 2) Build Strategic Partnerships to Further Stakeholder Collaboration
- 3) Produce Effective Communications that Drive Positive Air Quality Policies and Behaviours, and;
- 4) Do successful Projects, Programs and Research

Strategies

For each goal a number of strategies have been derived from the original AQMP and subsequent recommendations derived from the 2014 AQMP review.

Tactics & Indicators

SSCAS Board and stakeholders made tactical suggestions to achieve each strategy. These tactics are guidelines only; this plan is intended to be flexible and adaptable. Tactics may need to be adjusted according to new information and circumstances. Relevant indicators (metrics) were also provided to ensure actions are measureable and can be evaluated for success.

Timeline

SSCAS Board and stakeholders prioritized the strategies and tactics according to the time scope for implementation: Short-term (within one year of adoption of this plan); Mid-term (1-2 years), and; Long-term (2-3 years).

SSCAS will take the lead on this plan, but to succeed, will need support from other airshed stakeholders. Further discussion is needed to identify and fine-tune the roles of those implementing this plan.

GOAL 1: ENHANCE ORGANIZATIONAL CAPACITY

Strategy 1 - Secure Funding

- Obtain financial advice
- Apply for grants
- Charge membership fees
- Gain sponsorships
- Develop products / services to sell
- Organize annual fundraising events

Strategy 2 - Grow Membership

- Create membership program
- Build web platform
- Advertise program
- Create incentives to attract members
- Engage members through face-to-face and virtual campaigns

Strategy 3- Strengthen Governance

- Recruit diverse Board
- Create sub-committees to action priorities
- Annual strategic planning
- Regular check-ins
- Update bylaws re: Board terms
- Bi-annual Board and Staff evaluations
- Terms of reference created for Board positions
- Code of conduct
- Board directors receive training

Strategy 4 -Attract & Retain Volunteers

- Advertise volunteer opportunities through Community Foundation of Whistler newsletter
- Create a volunteer plan
- Follow volunteer plan (advertise volunteer opportunities, create recognition opportunities and volunteer benefits)
- Have volunteers work on long-term action items

Goal 1 Indicators:

- 1) Sufficient funding to cover overhead and run programs and support 1-3 staff
- 2) Engaged Board strategically guiding SSCAS
- 3) Grow volunteer resources

Goal 1 Targets:

- 1) \$50,000 + / year from diverse sources (grants, sponsorships, members)
- 2) 10+ Board directors, meet 4-6 times per year. Active sub-committees
- 3) 10 new volunteers / year

GOAL 2: STRENGTHEN STRATEGIC PARTNERSHIPS & STAKEHOLDER ENGAGEMENT

Strategy 1 -Engage Municipalities

- Create municipal membership benefits
- Annual Council presentations
- Howe Sound Forum
- Create engagement survey
- Create and share bylaw templates to achieve standardization throughout region

Strategy 2 - Engage First Nations

- Partner on Burn Smart workshops
- Identify shared interests and potential opportunities for collaboration
- Send invitation to join Board

Strategy 3- Engage Businesses

- Send out invitation to join Board
- Host a stakeholder meeting
- Add key business profiles on SSCAS website

Strategy 4 -Engage Interest Groups

- Identify shared interests and potential opportunities for collaboration
- Attend monthly non-profit meeting (Whistler)
- Team up on events with shared purpose
- Reps join SSCAS Board

Strategy 5 -Engage Public, Youth

- Send a letter to schools to join SSCAS and / or collaborate on youth-focused program(s)
- Identify youth leaders in the region
- Develop youth-focused contest crowd-sourcing solution to air quality issue of their choice (idling)

Goal 2 Indicators:

- 1) Growth of membership
- 2) Board representation
- 3) Partnerships / collaborations with other groups

Goal 2 Targets:

- 1) Grow membership base by 10% / year
- 2) Board represents airshed communities and key sectors / interest groups
- 3) 1-2 projects / collaborations / year with other groups

GOAL 3: COMMUNICATIONS THAT DRIVE POSITIVE AIR QUALITY BEHAVIOUR

Strategy 1 - Develop Communications Plan & Policies

- Identify target audiences, channels and messages
- Develop a communications plan
- Develop internal & external communications policies

Strategy 2 - Report on State of Air Quality

- Report out to Councils
- Host an info session
- Create customized reporting tool for web and presentations
- Create a visibility index for the region
- GHG trend report

Strategy 3 - Feedback to Stakeholders on Issues

- Create issue statements (WtE, LNG, development, energy, public transportation)
- Create report cards for municipalities / businesses
- Develop web version of report cards for municipalities / businesses

Strategy 4 - Disseminate Air Quality / Climate Information & Action Ideas

- Write 2-4 articles / year
- Facebook posts 1 / week
- Newsletters 4 / year
- Website updates
- Create information resources for different audiences, available on the website
- Share news on local projects / actions
- Track and report on municipal progress on BC Climate Action Charter
- Organize speakers
- Photobook project

Strategy 5 - Share SSCAS Successes

- Do frequent Facebook / website updates
- Newsletters 4 / year
- Include update of successes in annual report
- Hold recognition event for members / volunteers

Goal 3 Indicators:

- 1) Annual reports
- 2) Monthly communication via diverse channels
- 3) Well-attended events

Goal 3 Targets:

- 1) Thorough annual reports and presentations to airshed communities
- 2) Grow Facebook likes, website hits, newsletter subscribers by 25%
- 3) 1-2 events / year. Grow attendance by 10% / year

GOAL 4: PROJECTS, PROGRAMS & RESEARCH THAT HELP TO REDUCE EMISSIONS

Strategy 1 - Reduce Mobile Sources of Emissions

- Complete Clean Air Commute (Bike to Work, Idling Outreach, Carpool Kits)
- Develop fundable programs
- Work with municipalities to standardize & shorten idling bylaws
- Ensure community development plans reference, and integrate with, AQMP

Strategy 2 - Reduce Area Sources of Emissions

- Apply for more funding to continue Woodstove Exchange program
- Implement Burning and Smoke Control Strategic Plan
- Work with municipalities to strengthen and enforce burning bylaws

Strategy 3 - Minimize Point Sources of Emissions

- Attend information sessions of industrial developments
- Comment on projects
- Work with proponents to improve reporting and responding to complaints
- Work with MoE towards completion of an emissions inventory

Strategy 4 - Offset GHG Emissions

- Apply for funding for treeplanting project
- Complete restoration / treeplanting project
- Explore app idea for people to offset their travel

Strategy 5 - Support Air Quality and Climate Research

- Participate in research re: climate reporting through LNG EA processes
- Source funding for an emissions inventory
- Work with students (Quest, BCIT) to develop an emissions dispersion model

Goal 4 Indicators:

- 1) Criteria Air Contaminants (average total by community)
- 2) Greenhouse Gases (total per capita by community)
- 3) Health (AQHI + BCAAQO for PM)
- 4) Visibility & Odour

Goal 4 Targets:

- 1, 2 & 3) Decreasing trend from baseline year (2005).
- 4) Improve trend-reduce visibility / odour complaints (0 per year)

GAPS

While this framework directs the work of SSCAS, commitment from and strong partnerships with stakeholders are required to move it forward. A lack of uptake on actions from airshed stakeholders, as well as SSCAS's limited funding and staff capacity to execute and measure action completion, have been identified as risks to effectively implementing this framework and achieving the desired outcomes. Enhancing SSCAS's organizational capacity and improving stakeholder collaboration are paramount to meeting the shared goals for air quality in this region.

NEXT STEPS

In order for this framework to succeed, there is a need for continuous monitoring and evaluation of its strategies and tactics, and regular reporting on results.

This will be done through:

1. Frequent check-ins with the SSCAS Board of Directors and Staff;
2. Developing collaborative capacity with partners and stakeholders;
3. Annually managing, monitoring and reporting implementation actions and associated tasks;
4. Hosting annual community engagement events to inspire action on air quality and climate change mitigation;
5. Reviewing the implementation framework on an annual basis. A comprehensive review and update will take place every three years.

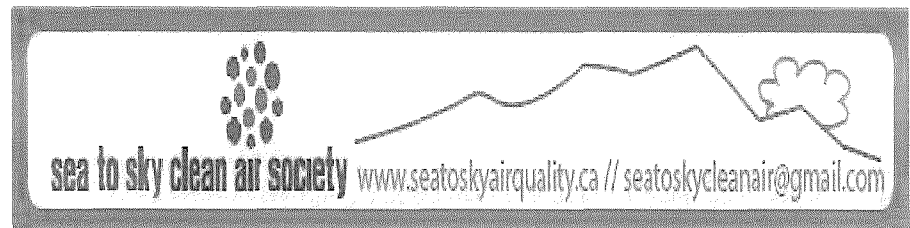
CONCLUSION

This Implementation Framework will guide the efforts of the SSCAS over the next three years in executing the AQMP and recommendations thereof. It is intended to be a living document that fluidly adapts to dynamic conditions that may include changing emissions sources and key actors and/ or new funding, project or partnership opportunities.

CONTACT

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From: [Lions Bay Reception](#)
To: [Agenda](#)
Subject: FW: Save the Date - Table Matters Event November 5th
Date: Friday, October 16, 2015 10:02:31 AM

Filed to Incoming, sent to Agenda

From: Table Matters [mailto:info=tablematters.ca@mail71.atl51.rsgsv.net] **On Behalf Of** Table Matters
Sent: Thursday, October 15, 2015 8:00 PM
To: Lions Bay Reception <reception@lionsbay.ca>
Subject: Save the Date - Table Matters Event November 5th

The best annual food issues event on the North Shore!

[View this email in your browser](#)



Save the Date!

Table Matters Event - November 5th, 5:30pm

Your favourite Table Matters event is back! This year we're sharing the community from locals that illustrate how our local food system has grown over the last 5 years.

Following presentations, we'll have table discussions open to Q&A with the presenters, idea sharing, and ways for you to get involved.

A sneak peek at our line-up:

- Klee Wyck Farm Coming to West Van Soon!
- Urban Chickens
- Sutherland Schoolyard Market Garden
- Regional Food Policy - where are we going?
- and many more!

We hope that you'll join us on November 5th at 5:30-9:00pm. We will be sending out an invitation with registration information soon, but **please save the date!**

Volunteer at the Event

[Email Emily](#) to sign up to help us at the event. We need helpers for set-up, clean-up, bussing tables, and technology.

North Shore Food Charter

[Review](#) the Food Charter's vision and principles. A guide to an integrated food system for the North Shore.

In Your Community

[Browse](#) the resources, programs and organizations supporting *community, food and sustainability*, on the North Shore.



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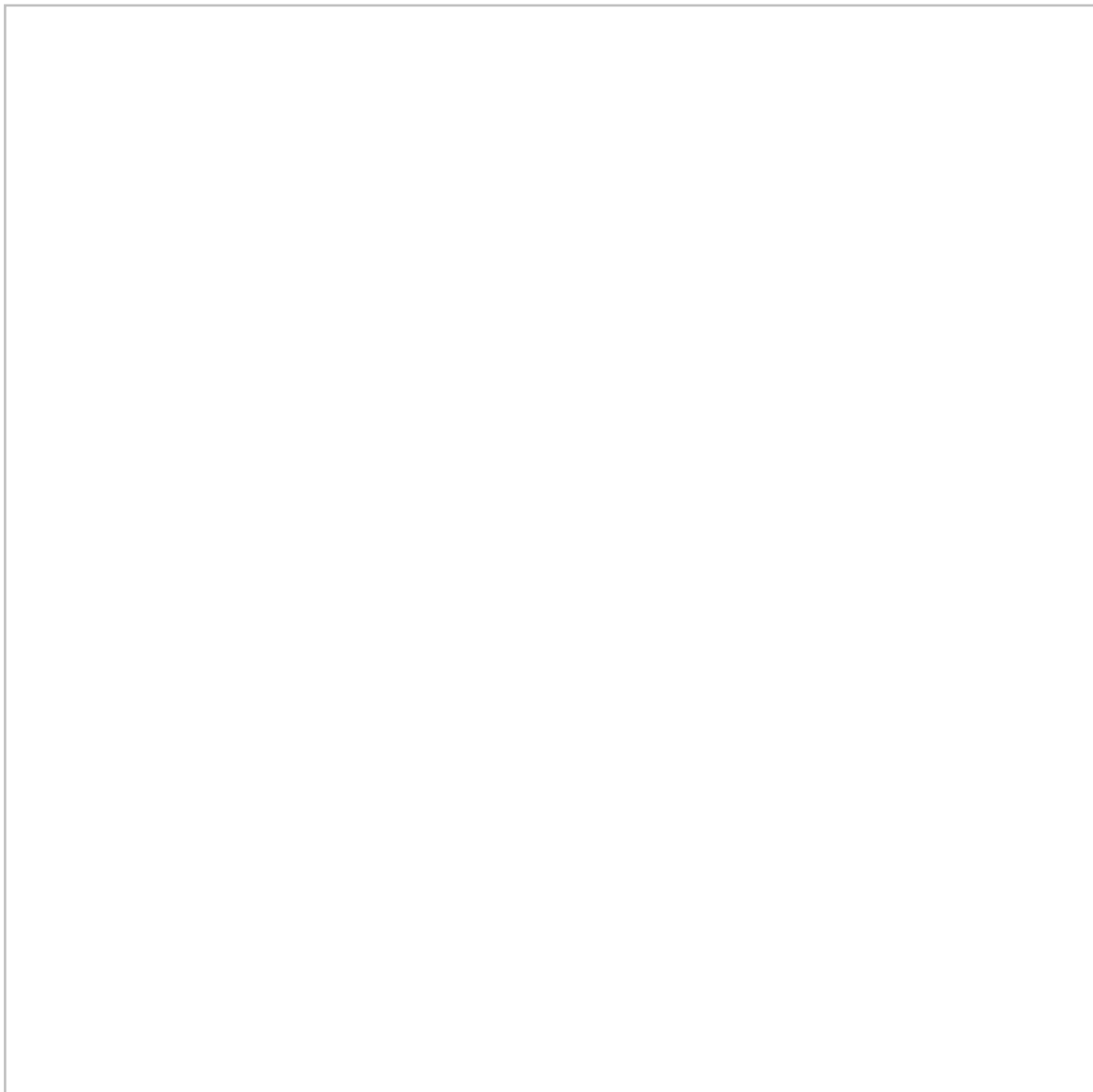


From: [Lions Bay Reception](#)
To: [Agenda](#)
Subject: FW: Action Required: Update From The Heart And Stroke Foundation / Mesure à prendre : une mise à jour de la Fondation des maladies du coeur et de l'AVC
Date: Thursday, October 15, 2015 4:49:10 PM

From: Lions Bay Reception
Sent: Thursday, October 15, 2015 4:48 PM
To: Karl Buhr (mayor.buhr@lionsbay.ca) <mayor.buhr@lionsbay.ca>; Andrew Oliver (aoliver@lionsbayfirerescue.ca) <aoliver@lionsbayfirerescue.ca>
Subject: FW: Action Required: Update From The Heart And Stroke Foundation / Mesure à prendre : une mise à jour de la Fondation des maladies du coeur et de l'AVC

[This will be forwarded for Incoming Correspondence](#)

From: Heart and Stroke Foundation [<mailto:instructors@hsf.ca>]
Sent: Thursday, October 15, 2015 4:44 PM
To: Lions Bay Reception <reception@lionsbay.ca>
Subject: Action Required: Update From The Heart And Stroke Foundation / Mesure à prendre : une mise à jour de la Fondation des maladies du coeur et de l'AVC



October 15, 2015

To: Mayor Karl Buhr

Every 13 minutes, a Canadian life is lost to sudden cardiac arrest. Unfortunately, it can happen anywhere, anytime and to anyone. It has happened in your community, and it will happen again. I am reaching out to you today because the Heart and Stroke Foundation, as a trusted advisor to governments and policymakers, would like to inform you of important changes to the guidelines pertaining to emergency cardiovascular care and first aid in Canada which we are releasing today, October 15.

Municipal employees involved in lifesaving and aquatics programs, parks and recreation, facility management, public health education, and most significantly, emergency services like fire and EMS/Paramedics are on the front line when cardiac or other medical emergencies happen. The actions they take can often make the difference between life and death. Many of your personnel are required to be certified in CPR, AED (i.e., defibrillators) and first aid.

Called the 2015 Guidelines Update for CPR and Emergency Cardiovascular Care, our new set

of guidelines distill the science of resuscitation and first aid into practical, usable recommendations. It is the culmination of five years of intensive review by experts from the Heart and Stroke Foundation and other international agencies, and is the accepted standard for Canada. Changes to these guidelines are made when there is evidence that they will improve the chances of survival.

The Guidelines also offer insights into how the organization of a community's systems, programs and infrastructure has the potential to improve the chances for a good outcome when cardiac arrest strikes. I urge your municipality to evaluate these recommendations and identify where your community aligns, and where improvements could be made.

I know that when it comes to the safety of the constituents you serve, the buck stops with you. As your municipal staff consider their CPR/AED and First Aid training and renewal plans over the coming year, I urge you to make sure they are aware of these new guidelines, and that the training agency they select is compliant. Heart and Stroke Foundation guidelines are used by all major reputable training agencies across Canada. The process of integrating these new guidelines into their training materials will take place over the coming few months.

Please note that current certification is still valid until expiry - there is no need for your employees to retrain before their expiry date but when they do recertify, it should be to the new guidelines. Once your employees are updated, they will have the knowledge and skills to give them an even better chance to save lives in your community.

You can learn about the 2015 Guidelines Update for CPR and ECC at heartandstroke.ca/guidelines2015. Please share this information with your emergency services, workplace safety, human resources or other departments who may be responsible for training.

Yours truly,



David Sculthorpe,
Chief Executive Officer
Heart and Stroke Foundation of Canada

Healthy lives free of heart disease and stroke. Together we will make it happen.

Intentionally Blank