

#### **COMMITTEE OF THE WHOLE MEETING**

# OF THE VILLAGE OF LIONS BAY HELD ON TUESDAY, JANUARY 9, 2024, AT 6:00PM COUNCIL CHAMBERS, 400 CENTRE ROAD, LIONS BAY BC AND VIA ZOOM VIDEO CONFERENCE

Zoom Invite Link: <a href="https://us02web.zoom.us/j/2780145720">https://us02web.zoom.us/j/2780145720</a>
To join via phone, dial 778-907-2071 | Meeting ID: 278 014 5720

We are privileged to be meeting and doing work on behalf of the residents of Lions Bay on the traditional unceded territory of the Squamish and Musqueam Nations.

#### **AGENDA**

- 1. Call to Order
- 2. Closure of Council Meeting

Proposed topics for discussion in the absence of the public:

A. Legal

#### Recommendation:

THAT the meeting be closed to the public on the basis of matters to be considered under the following sections of the *Community Charter* and where required, the Council does consider that the matters could reasonably be expected to harm the interests of the municipality if they were held in public:

- **90** (1) A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:
  - (g) litigation or potential litigation affecting the municipality;
- 3. Reporting out from Closed portion of Meeting
- 4. Adoption of Agenda
- 5. Delegations (10 minutes maximum)
- 6. Approval of Minutes of Prior Meetings
- 7. Business Arising from the Minutes
- 8. Unfinished Business
  - A. Follow-Up Action Items from Previous Meetings
- 9. Reports
  - A. Staff
    - i. 2024 Preliminary Budget (page 3)

Village of Lions Bay Page 2 of 2

- ii. AVICC Call for Resolution (page 44)
- B. Committees
- C. Mayor and Council
- 10. Correspondence
- 11. New Business
- 12. Public Questions and Comments (2 minutes per person totalling 10 minutes maximum)
- 13. Resumption of Closed CotW Meeting (if applicable)
- 14. Reporting Out from CotW Meeting (if applicable)
- 15. Adjournment

Schedule A

Consolidated Financial Plan 2024 - 2028

	2024	2025	2026	2027	2028
Revenues					
Taxation	1,945,796	2,059,295	2,179,603	2,307,130	2,442,309
Parcel Taxes	98,606	98,606	98,606	98,606	98,606
Infrastructure Levy	189,165	200,514	212,545	225,298	238,816
Utility Fees and Rates	1,411,021	1,481,572	1,555,650	1,633,433	1,715,104
Fees, Licenses and Permits	440,296	441,221	443,234	446,132	447,202
Grants	1,734,983	351,082	351,082	351,082	351,082
Proceeds from Borrowing	-	-	-	-	-
Net Proceeds from Land Sales	-	-	-	-	-
Other	258,830	263,519	269,066	275,352	278,655
Grand Total	6,078,696	4,895,808	5,109,787	5,337,032	5,571,775
Expenditures					
Amortization	770,966	938,460	1,125,265	1,175,140	1,211,140
General Government	1,072,240	1,075,002	1,100,699	1,127,181	1,128,140
Fire Services	381,577	375,907	383,016	390,403	398,075
Bylaw Services	147,518	151,039	154,486	158,024	161,637
Public Works	1,163,196	540,101	552,701	566,984	581,704
Planning and Development	48,328	49,491	50,686	51,913	53,174
Parks, Recreation and Facilities	446,794	325,833	332,883	341,211	349,746
Solid Waste	227,301	233,356	240,137	247,173	254,428
Sewer Fund	69,162	69,515	71,223	73,090	75,012
Water Fund	815,009	811,846	841,712	854,016	877,012
Interest Payments	79,319	76,534	75,359	74,693	57,678
Grand Total	5,221,409	4,647,082	4,928,168	5,059,830	5,147,746
Surplus/(Deficit)	857,287	248,726	181,619	277,203	424,029
Adjustments Required to Balance Financial Plan to Conf	orm With Legisl	ative Requirem	ents		
Non-cash items included in Annual Surplus (Deficit)					
Amortization on Tangible Capital Assets	770,966	938,460	1,125,265	1,175,140	1,211,140
MFA Actuarial Gain on Debt	(43,083)	(47,772)	(53,319)	(59,605)	(8,729)
Cash Surplus	1,585,170	1,139,415	1,253,565	1,392,738	1,626,440
Cash items NOT included in Annual Surplus (Deficit)					
Repayment of Debt Principal	(191,873)	(195,076)	(204,446)	(112,628)	-
Capital Expenditures	(6,351,652)	(7,755,000)	(1,675,000)	(2,245,000)	(125,000)
Transfer from Reserves	2,106	1,910	(287,143)	1,273,426	1,273,426
Transfer from (to) Reserves - Gas Tax Fund	-	650,000	-	-	-
Transfer to Reserves - Infrastructure Levy	(189,165)	(200,514)	(212,545)	(225,298)	(238,816)
Transfer to Reserves - WWTP	(98,606)	(98,606)	(98,606)	(98,606)	(98,606)
Financial Plan Balance	(5,244,019)	(6,457,871)	(1,224,175)	(15,368)	2,437,444

				enue				
Notes		2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
	Taxation							
1	General Municipal Property Tax	1,580,768	1,683,675	1,985,757	1,784,571	1,891,646	107,074	6.0%
2	Infrastructure Levy	158,053	168,474	179,878	178,457	189,165	10,707	6.0%
3	Parcel Taxes	128,539	98,606	98,606	98,606	98,606	-	0.0%
4	Payments in lieu of taxes	46,200	47,466	55,826	47,466	54,150	6,684	14.1%
		1,913,560	1,998,221	2,320,067	2,109,101	2,233,566	124,466	5.9%
	Utility Fees and Rates							
5	Water User Rates	952,878	1,000,524	1,050,548	1,050,548	1,103,076	52,527	5.0%
5	Sewer User Rates	74,444	78,166	82,123	82,075	86,178	4,104	5.0%
5	Solid Waste User Rates	200,997	201,149	211,576	211,206	221,767	10,560	5.0%
		1,228,319	1,279,840	1,344,247	1,343,829	1,411,021	67,191	5.0%
	Fees, Licenses and Permits							
6	Building Permits	58,475	39,461	39,474	25,300	34,300	9,000	35.6%
7	Temporay Use Permits	-	2,250	(250)	2,500	1,500	(1,000)	-40.0%
	Development Permits	1,000	250	-	500	-	(500)	-100.0%
	Board Of Variance Application Fee	2,500	2,500	1,000	1,000	1,000	-	0.0%
8	Secondary Suite Surcharge Fees	26,952	22,551	17,178	26,388	18,498	(7,890)	-29.9%
9	Other Permits	7,050	2,945	2,975	1,750	1,500	(250)	-14.3%
	Recreation Programs	565	168	80	-	-	-	n/a
10	Hall Rental	2,100	2,293	1,997	3,000	3,000	-	0.0%
	Boat Space Rentals	7,363	7,825	7,315	8,200	7,400	(800)	-9.8%
11	Other Rentals	118	14,891	16,418	-	14,000	14,000	n/a
12	Rental Agree - BC Ambulance	28,333	28,333	19,597	28,333	28,333	-	0.0%
	Parking Fines	122,427	93,589	144,506	125,000	125,000	-	0.0%
	Parking Passes - Annual	2,720	6,880	4,879	5,600	5,100	(500)	-8.9%
	Parking Meters	162,014	177,422	136,597	167,000	160,000	(7,000)	-4.2%
	Dog Licences	3,130	3,535	2,940	3,500	3,500	-	0.0%
	Filming Revenue	11,000	11,190	6,940	8,000	8,000	-	0.0%
	Tree Cutting Applications	750	600	(200)	750	750	-	0.0%
	Tax Information Charges	2,940	1,530	55	2,000	500	(1,500)	-75.0%
13	Miscellaneous (Recycle BC)	996	9,013	24,880	27,915	27,915	_	0.0%
		440,433	427,225	426,381	436,736	440,296	3,560	0.8%

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	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
Grants							
Small Community Grant	300,000	381,000	298,000	295,000	295,000	-	0.0%
CWWF Grant	172,386	-	-	-	-	-	n/a
ICIP Grants	9,036	-	55,207	1,649,000	1,283,951	(365,049)	-22.1%
CN Railway Grant	51,912	-	28,199	-	-	-	n/a
Gas Tax Funding	121,170	62,053	32,615	62,053	-	(62,053)	-100.0%
Other Grants	77,947	77,702	1,051,709	109,100	156,032	46,932	43.0%
	732,450	520,755	1,465,730	2,115,153	1,734,983	(380,170)	-18.0%
Other Revenue							
External Borrowing	-	-	-	-	-	-	n/a
Net Proceeds from Land Sales	430,186	-	-	-	-	-	0.0%
Insurance Proceeds	-	-	-	-	-	-	n/a
Fire Department Callouts Highway	11,353	12,490	13,455	11,000	13,000	2,000	18.2%
Donations to LB Fire Department	9,663	10,854	-	3,000	3,000	-	0.0%
Fire Fighter Day Revenue	4,646	12,376	-	18,000	18,000	-	0.0%
Tax Penalties and Interest	17,789	23,469	23,449	17,250	19,250	2,000	11.6%
MFA Actuarial Interest	34,201	38,561	-	42,524	43,083	559	1.3%
Bank Return on Investment	26,400	114,287	114,925	153,947	153,897	(50)	0.0%
Miscellaneous	11,117	60,102	6,125	18,000	8,000	(10,000)	-55.6%
Water/Sewer Connection Fees	7,894	1,800	-	600	600	-	0.0%
	553,249	273,938	157,954	264,321	258,830	(5,491)	-2.1%
Total Revenues	4,868,011	4,499,979	5,714,379	6,269,139	6,078,696	(190,444)	-3.0%

General Municipal Property tax. A sensitivity analysis of property tax rate increases (in total, and perchange based Whole Meeting - January 9, 2024 - Page 6 of 48 on an estimate of 596 homes) is as follows:

Tax Rate	Property Tax	\$Increase	\$Per Home
0%	1,784,571	-	-
3%	1,838,109	53,537	90
6%	1,891,646	107,074	180
9%	1,945,183	160,611	269
12%	1,998,720	214,149	359
15%	2,052,257	267,686	449

2024 Proposed tax rate increases					
Vancouver		7.6%			
Port Moody		8.1%			
Coquitlam		8.9%			
Squamish		8.9%			
Whistler		8.2%			
Sechelt		9.2%			

Village of Lions Bay property tax increases

2020	2021	2022	2023
3.0%	3.0%	6.5%	6.0%

The infrastructure levy is calculated as 10% of General Municipal Property Tax

Parcel tax was approved by resolution of Council in prior yeares. This levy relates to amounts charged to 100 residents of Kelvin Grove that have access to Sewer. The Village paid for the construction of a waste water treatment plant (WWTP) and is recovering these costs from the residents that benefit from the WWTP as Parcel Tax

Payments in lieu of taxes relate to BC Hydro, Shaw and Telus that make an annual payment in lieu of general municipal, local improvement and regional district tax levies

Utility user rate increases Water Sewer Solid waste

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2020	2021	2022	2023
5.0%	3.0%	5.0%	5.0%
0.0%	3.0%	5.0%	5.0%
4.0%	3.0%	0.0%	5.0%

Temporary Use Permits (TUP) relate to occupancies under 30 days. Issuance of TUP is sporadic and generally relates to such things as Air B&B

Secondary suite fees vary year to year based on usage in accordance with policy. Secondary suites utilized by a family member or fire-firefighter are not charged There were 59 secondary suites declared in 2023 (2022 - 51), of which 19 were not occupied by a firefighter or family member (2022 - 18). Fees are due December 31. 3 residents have not yet paid, resulting in the difference between 2022 and 2023 total fees.

Relates to dumpster, demolition, encroachment, driveway crossing fees

Relates to rental fees for Broughton Hall

Relates to rental of Klatt, Fire Pit, wildfire protection kit sales, wildfire protection service receipts

Rental payments from the Provincial Health Services Authority (PHSA). Lease terminates July 30, 2030.

Recycle BC and CARIP / LGCAP grants

Recycle BC revenues
CARIP grant
LGCAP grant

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	Actual			Budget
2020	2021	2022	2023	2024
-	-	7,083	23,823	26,400
1,125	1,736	-	-	-
-	-	51,082	51,082	51,082

CARIP grant ended in 2022, and was replaced with the LGCAP grant. The amounts received are as follows:

Grant	Cumulative
CARIP (2016 - 2022)	6,804
LGCAP (2022 - 2023)	102,164
	108,968

Relates to renovation of Klatt building, and the Lions Bay Beach Park project (approved funding)

Program funding terminates in 2024

2023 Relates to Climate Action Program grant and Growing Communities Grant. 2024 incorporates Climate Action Program grant, Canada Day grant, and FireSmart grant

## Village of Lions Bay 2024 Draft Budget

Committee of the Whole Meeting - January 9, 2024 - Page 8 of 48

## **General Fund - Administration**

						Increase	
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease)	%
						in Budget	
Expenditures							
Amortization	342,214	340,087	-	488,557	528,882	40,325	10.4%
Communications	63,346	55,300	62,210	68,000	70,040	2,040	3.0%
Fiscal Charges	21,324	27,751	13,547	19,150	19,328	178	0.8%
Insurance	42,188	48,119	42,194	56,133	57,206	1,073	2.2%
Internal Allocations	(53,500)	(53,500)	-	(65,216)	(67,825)	(2,609)	4.9%
Maintenance	9,218	18,601	4,043	13,485	9,890	(3,595)	-26.7%
Material, Supplies and Equipment	15,246	15,341	18,013	15,942	12,420	(3,522)	-17.7%
Professional Fees / Contract Services	85,381	182,878	191,968	192,067	135,199	(56,868)	-34.7%
Salaries and Benefits	624,895	869,817	470,615	606,823	676,385	69,562	11.3%
Sundry	2,743	3,162	905	3,850	3,918	68	1.8%
Training / Professional Development	8,901	10,883	8,112	11,750	18,103	6,353	54.1%
Utilities	1,936	1,818	1,352	2,000	2,060	60	3.0%
Total Expenditures	1,163,891	1,520,256	812,958	1,412,541	1,465,604	53,063	4.1%

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Consists	UI:
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Postage & Courier **Village Office Communications** Photocopy / Printing Information Systems Ops & Mntc Website Dev & Maintenance Telephone

	COMMUNICATIONS							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
4,218	3,795	4,329	4,500	4,635				
2,388	665	732	2,500	2,575				
6,030	818	3,012	5,000	5,150				
39,996	41,769	38,898	47,000	48,410				
3,391	3,284	4,275	3,500	3,605				
7,324	4,970	10,965	5,500	5,665				
63,346	55,300	62,210	68,000	70,040				

\*Sea to Sky Network Solutions \*Upandup Studios

\*Telus, Ring Central, Sea to Sky

#### Consists of:

**Bank Charges Parking Meter Fees Moneris Fees** Other

FISCAL CHARGES								
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
5,620	5,759	2,919	2,750	2,833				
9,085	11,027	3,181	9,500	9,500				
6,429	10,338	7,447	6,500	6,695				
190	626	-	400	300				
21.324	27.751	13.547	19.150	19.328				

**Municipal Insurance Association** 

Budget estimated with respect to prior year plus inflation

#### Consists of:

Village Office Maintenance **Equipment Maintenance** 

		MAINTENANCE			1
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
7,448	16,685	3,116	11,985	8,345	[8
1,770	1,915	927	1,500	1,545	
9,218	18,601	4,043	13,485	9,890	

[a] Janitorial. 2022 was significantly higher due to the purchase of Inoization Kits and repairs to the furnace duct

#### **Consists of:**

Photocopier Lease Contract Office Supplies

	MATERIAL	S, SUPPLIES, EC	UIPMENT	
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget
4,289	4,289	4,635	4,350	4,481
10,957	11,052	13,377	11,592	7,940
15,246	15,341	18,013	15,942	12,420

#### Consists of:

**Legal Fees** 

Contract Services & Minute Taking

Auditing

**Contract Services** 

	ry 9, 2024 - Page 10 of 48				
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
29,119	81,136	95,300	80,000	80,000	[a]
2,898	4,817	16,756	-	-	*Raincoast
41,154	48,150	64,081	41,000	42,000	*BDO
12,209	48,775	15,831	71,067	13,199	[b]
85,381	182,878	191,968	192,067	135,199	

[a]

Overholt Law LLP Lidstone & Company

Young Anderson Barristers and Solilcitors

Roper Greyell

	Legal Fees					
-	52,747	26,347	-	-	*Employment	
29,119	28,389	27,232	-	-	*Planning, bylaw	
-	-	17,019	-	-	*Employment, Permit, Litigation	
-	-	4,982	-	-	*Employment	
29,119	81,136	75,580	80,000	80,000		

[b] 2022 related primarily to the Asset Management Program and property valuations. 2023 / 2024 costs expected to be the same except for the Asset Management Program costs

Consists of:

**Administrative Salaries** 

Benefits & Payroll Costs - Administrative

	SALA	KIES AND BENE	FIIS		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
520,360	761,447	401,399	496,580	563,998	[a
104,535	108,369	69,217	110,243	112,387	[a
624,895	869,817	470,615	606,823	676,385	

[a] CAO

CFO

**Municipal Accountant** 

Municipal Coordiantor

Administrative assistant(s)

Miscellaneous

Ī	160,994	412,716	56,148	121,137	165,865	
	131,772	157,373	117,459	158,698	162,969	
	93,200	99,100	115,598	100,181	103,093	[i]
	131,389	76,248	73,947	100,181	102,481	
	85,341	119,448	106,569	116,839	137,977	[iii]
L	22,199	4,932	894	9,786	4,000	[iii
	624,895	869,817	470,615	606,823	676,385	

- [i] 2023 includes vacation and sick payouts for previous municipal accountant
- [ii] 2024 budgets for 1 full time administrative assistant, 1 part time
- [iii] 2021 relates to vacation, sick time payouts

			SUNDRY	Committee of the Wi	hole Meeting - Janua	y '
Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
Miscellaneous	839	1,122	905	1,000	1,030	*(
Miscellaneous	58	-	-	750	773	
Miscellaneous	1,560	1,755	-	1,600	1,600	*(
Govt updates - Publications	285	285	-	500	515	*[
	2,743	3,162	905	3,850	3,918	

ry 9, 2024 - Page 11 of 48

\*Coffee, milk ect...

\*Christmas

\*Municipal information Net.

Consists of:

Conventions
Travel
Courses
Association Dues
Association Dues
Association Dues
Staff Recruitment
Courses

	TRAINING / PI	ROFESSIONAL D	EVELOPMENT		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
-	-	-	500	515	Ī
459	629	42	500	6,515	*
4,985	5,980	1,457	750	773	*
451	544	820	6,000	6,180	*
510	510	520	1,000	1,030	*
1,476	1,600	1,836	750	773	*
1,020	1,620	3,437	1,500	1,545	*
-	-	-	1,250	1,288	
8,901	10,883	8,112	12,250	18,618	

\*UBCM
\*PADM - Capilano Collage
\*LGMA, GFOA, Dues
\*LGMA, GFOA, Dues

\*LGMA, GFOA, Dues \*Job postings

2 BC Hydro

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Expenditures
Communications
Material, Supplies and Equipment
Professional Fees / Contract Services
Salaries and Benefits
Training / Professional Development
Total Expenditures

2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
2,357	2,571	2,485	2,700	2,781	81	3.0%
14,619	16,731	11,322	19,050	19,099	49	0.3%
6,082	5,938	6,977	6,200	7,250	1,050	16.9%
96,411	103,801	97,308	114,119	118,388	4,269	3.7%
-	180	80	-	-	-	n/a
119,469	129,221	118,172	142,069	147,518	5,449	3.8%

	COMMUNICATIONS mmittee of the Whole Meeting - January					ry 9, 2024 - Page 13 of 48
Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
Telephone & Communication	2,357	2,571	2,485	2,700	2,781	*Telus, Sea to Sky Network

Consists of:

Bylaw Uniforms
Vehicle Immobilizers

Bylaw - Supplies

Bylaw - Parking Supplies

MATERIALS, SUPPLIES, EQUIPMENT							
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budg							
-	1,003	93	750	250			
-	-	-	-	-			
8,199	15,728	10,153	18,300	18,849			
6,420	-	1,076	-	-			
14,619	16,731	11,322	19,050	19,099			

\*Parking software costs

2024 budget reflects 2022 / 2023 actuals

2024 budget reflects 2022 / 2023 actuals

Consists of:

Bylaw Enforcement Contract Bylaw Collection Agency Fees

PROFESSIONAL FEES / CONTRACT SERVICES							
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budge							
412	2,107	752	500	750			
5,670	3,832	6,225	5,700	6,500			
6.082	5.938	6.977	6.200	7,250			

2024 budget reflects 2022 / 2023 actuals.

Relates to costs incurred with the Disctrict of Vancouver (Adjudication), and collections costs for overdue parking tickets

**Consists of:** 

**Bylaw Salaries** 

Benefits & Payroll Charges

SALARIES AND BENEFITS							
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budge							
87,507	93,225	88,788	103,954	109,809			
8,904	10,575	8,520	10,165	8,579			
96,411	103,801	97,308	114,119	118,388			

Currently budgeted based on 1 seasonal full time officer and 2 temporary seasonal officers

## **General Fund - Council**

Expenditures Council Communication Office Supplies Professional Services Salaries and Benefits Council Funded Events Election Conferences & Conventions	
Association Dues / Memberships Travel	
Total Expenditures	L

2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
1,889	2,276	1,473	2,200	2,266	66	3.0%
201	155	320	200	200	-	0.0%
760	-	-	3,000	1,000	(2,000)	-66.7%
51,906	53,202	42,147	57,082	57,462	380	0.7%
10,259	7,118	883	5,000	5,000	-	0.0%
-	13,286	25,028	15,000	6,500	(8,500)	-56.7%
-	1,124	3,596	250	10,000	9,750	3900.0%
1,441	1,559	1,518	1,450	1,494	44	3.0%
10	-	78	250	500	250	100.0%
66,872	80,080	75,043	84,432	84,422	(10)	0.0%

Notes

Notes

Consists of:
Council Communication
Council Publications & Postage
Lions Bay.net Publications
Welcome Package

COUNCIL COMMUNICATION of the Whole Meeting - January 9, 2024 - Page 15 of 48						
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
1,042	1,761	405	1,700	1,751		
847	515	1,068	500	515		
-	-	-	-	-		
-	-	-	-	-		
1,889	2,276	1,473	2,200	2,266		

General expenses include a slight increase each year to account for inflation

Consists of:

**Contract Services** 

PROFESSIONAL SERVICES					
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budget					
760	-	-	3,000	1,000	

**Consists of:** 

Council Remuneration
BC Employer Health Tax

Benefits & Payroll Costs - Council

SALARIES AND BENEFITS						
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
49,897	50,576	39,891	54,366	55,726		
982	978	-	1,063	-		
1,027	1,648	2,256	1,653	1,737		
51,906	53,202	42,147	57,082	57,462		

Council remuneration reflects an increase based on the increase in CPI as per the Council Remuneration Bylaw

Consists of:

Council Funded Events
Council - Ceremonies/ Misc.

**Volunteer Recognition** 

COUNCIL FUNDED EVENTS							
2021 Actual	2024 Budget						
41	-	-	-	-			
9,498	4,354	883	3,000	3,000			
720	2,765	-	2,000	2,000			
10,259	7,118	883	5,000	5,000			

No amount budgeted for an election in 2024

			CONFERENCES AND CONVENTIONS the Whole Meeting - January 9				
Conferences & Conventions - 1,124 3,596 250 10,000	Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
	Conferences & Conventions	-	1,124	3,596	250	10,000	

2024 budget includes estimated cost of attendance to UBMC convention by Council

Consists of:

Association Dues / Memberships

	ASSOCIATION DUES, MEMBERSHIPS						
Ĭ	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
ĺ	1,441	1,559	1,518	1,450	1,494		

Consists of:

Travel

TRAVEL					
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
10	-	78	250	500	

## Village of Lions Bay 2024 Draft Budget

Committee of the Whole Meeting - January 9, 2024 - Page 17 of 48

**General Fund - Emergency Services** 

	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
Expenditures							
Communications	6,942	7,427	6,912	-	-	-	n/a
Search and Rescue	2,600	596	248	2,500	2,575	75	3.0%
Emergency Support Services (ESS)	4,093	13,569	7,874	15,000	2,000	(13,000)	-86.7%
Maintenance	5,537	18,617	11,841	7,495	6,225	(1,270)	-16.9%
Material, Supplies and Equipment	18,868	4,788	5,464	6,000	3,060	(2,940)	-49.0%
Professional Fees / Contract Services	-	25,900	27,690	40,000	35,000	(5,000)	-12.5%
Salaries and Benefits	36,702	-	-	-	-	-	0.0%
Training / Professional Development	-	-	-	2,275	1,000	(1,275)	-56.0%
Utilities	1,059	3,198	3,731	1,200	1,236	36	3.0%
Total Expenditures	75,800	74,095	63,761	74,470	51,096	(23,374)	-31.4%

COMMUNICATIONS Committee of the Whole Meeting							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget			
2,915	2,522	740	-	-			
4,027	3,622	1,029	-	-			
-	1,283	5,143	-	-			
6,942	7,427	6,912	-	-			

he Whole Meeting - January 9, 2024 - Page 18 of 48

2024 budget reflects 2022 / 2023 actuals

**Emergency Building - Telephones** 

Co	nsists	οf
CU	1131313	UI.

Consists of:

EOC - IT Costs ESS - IT Costs

Search and Rescue

SEARCH AND RESCUE						
2021 Actual 2022 Actual 2023 Actual 2023 Budget 20						
2,600	596	248	2,500	2,575		

\*Phones, cost sharing for Klatt Building

Consists of:

Lions Bay Emergency Program - ESS

EMERGENCY SUPPORT SERVICES						
2021 Actual	2024 Budget					
4,093	13,569	7,874	15,000	2,000		

<sup>\*</sup>Note - year end adjusting entry recorded to allocate costs between supplies and capital accounts. Currently have incurred \$7,874 in costs that will be allocated to 'Supplies'

Consists of:

Emergency Building Costs
Emergency Building - Ambulance Costs
Emergency Building EOC Costs

MAINTENANCE							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget			
1,648	3 17,530	8,863	3,495	2,105			
3,889	1,088	2,979	4,000	4,120			
		-	-	-			
5,537	7 18,617	11,841	7,495	6,225			

[a] Relates to janitorial, pest control. Year end entry recorded to allocate Klatt building expenses to other departments

**Consists of:** 

Supplies

**COVID-19 Supplies** 

MATERIALS, SUPPLIES, EQUIPMENT								
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
5,439	228	-	2,000	2,060				
13,429	4,560	5,464	4,000	1,000				
18,868	4,788	5,464	6,000	3,060				

\*Printers, Radio Cases
\*Cleaning, Hotpacks, Masks, Sanitizer

Relates to emergency program coordinator fees

BC Hydro. Year end entry recorded to allocate Klatt building expenses

Expenditures
Communications
Fiscal Charges
Interest Payments
Insurance
Maintenance
Material, Supplies and Equipment
Professional Fees / Contract Services
Salaries and Benefits
Training / Professional Development
Utilities

2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
39,347	48,382	45,042	51,253	53,491	2,238	5.0%
229	169	-	250	250	-	n/a
1,698	1,307	679	905	905	-	0.0%
13,287	14,535	19,843	19,858	20,255	397	2.0%
63,348	49,406	31,715	57,000	44,960	(12,040)	-38.0%
65,126	65,035	63,590	95,700	99,491	3,791	6.0%
3,470	27,716	-	-	-	-	n/a
145,114	123,638	88,684	161,604	143,753	(17,851)	-20.1%
1,552	15,420	9,103	15,750	15,773	23	0.2%
2,688	1,659	816	3,500	3,605	105	12.9%
335,859	347,267	259,473	405,820	382,482	(23,338)	-9.0%

		COMMUNICATIONS ommittee of the Whole Meeting - January 9, 2024 - Page 20 of 48				
Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
Postage & Courier	198	21	379	200	206	
Telephone & Other Communication	3,166	3,084	1,495	3,000	3,090	*Telus
Dispatch Services	30,311	34,764	36,488	35,000	36,750	[a]
Advertising & Promotions	-	190	-	100	103	
Fire Dept - Website & Internet	103	-	2,224	103	106	*Sea to Sky Network Solutions
Information Systems Ops & Mntc	2,190	2,282	822	3,000	3,090	*Sea to Sky Network Solutions
Firefighter Day Supplies	836	6,758	2,806	8,500	8,755	
Training Pit - Satellite	279	448	320	500	515	*Telus
Communications - Pit (new internet)	765	835	607	850	876	*Telus
Fire Department Donations	1,500	-	(100)	-	-	
	39,347	48,382	45,042	51,253	53,491	

[a] E-Comm dispatch radio costs, annual dispatch operating charge (City of Surrey)

Consists of:

FD Bank Charges

	FISCAL CHARGES						
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
Ĭ	229	169	-	250	250		

**Consists of:** 

Interest - E-Comm Radios

INTEREST PAYMENTS						
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
1,698	1.307	679	905	905		

**Consists of:** 

Insurance

Insurance & Licences

		INSURANCE		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget
10,202	10,766	14,084	14,380	14,668
3,085	3,769	5,759	5,478	5,588
13,287	14,535	19,843	19,858	20,255

\*Municipal Insurance Association \*ICBC - fleet insurance

			MAINTENANCE	Committee of the V	Vhole Meeting - Jan	ıary 9, 2024 - Page 21 of 48
Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
Maintenance	1,917	261	259	2,000	1,000	
Training pit maintenance	9,557	6,217	2,099	5,000	5,150	*Supersave - containers
Rope Maintenance	1,892	2,118	1,258	3,500	2,000	*Dynamic Rescue
SCBA maintenance	4,645	4,593	1,551	4,000	4,120	*Irwin Air Ltd.
Holmatro maintenance	-	606	-	3,000	1,000	
Interface Fire Equipment	2,681	771	2,675	3,000	3,090	[a]
Vehicle Servicing & Maintenance	24,850	23,507	23,806	20,000	20,600	[b]
Small Equipment Replacement/Repair	10,334	3,202	68	4,000	8,000	*2021 - gear, pump, genera
Emergency Building Fire Costs	7,471	8,132	-	7,500	-	
Burn Building Maintenance	-	-	-	5,000	-	
	63,348	49,406	31,715	57,000	44,960	

- [a] Wasp kits cost \$2,675 and generated \$3,960 in revenue
- [b] KJC contracting, North Yard Contracting vehicle maintenance and inspections

Consists of:
Uniforms
Office Supplies
Misc - Scene Lights
Protective Clothing
SCBA
Safety Equipment - FD
Supplies & Materials
Supplies-Pit training area
Hoses and Fittings
Misc - Training Meals
Miscellaneous PEP Expenses
Scrap Cars for Fire Training
Auto-Extrication
Supplies - Medical
Vehicle Fuel & Oil

	MATERIAL				
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
23,571	4,931	18,493	6,000	8,000	
331	946	1,648	1,500	1,545	
-	1,947	2,037	3,500	3,605	
8,070	9,501	5,182	7,000	7,210	
11,260	19,880	516	30,000	30,000	*2022 - 24 SCBA from Bunker Fire
1,000	91	326	1,500	1,545	
1,723	4,982	12,511	13,200	13,596	[a]
355	813	-	1,500	1,545	
947	-	2,017	3,000	3,090	
8,566	7,622	10,692	14,000	14,420	
-	-	-	-	-	
923	2,317	5,583	4,000	4,120	
-	826	-	-	-	
4,976	11,067	1,585	7,000	7,210	*defibrillators, Citizens Services
3,404	113	3,000	3,500	3,605	*Diesel cost allocation
65,126	65,035	63,590	95,700	99,491	

[a]	Associated Fire Safety Equipment
	Triton Automotive
	Other

SUPPLIES & MATERIALS							
-	-	7,294	-	-			
-	-	1,085	-	-			
1,723	4,982	308	13,200	13,596			
1,723	4,982	8,687	13,200	13,596			
	- 1,723	  1,723 4,982	7,294 1,085 1,723 4,982 308	7,294 - - 1,085 - 1,723 4,982 308 13,200			

\*SCBA flow test, shoulder flash \*Monthly Demurrage \*Rona, miscellaneous

#### **Consists of:**

**Contract Services - Fire Study** 

PROFESSIONAL FEES / CONTRACT SERVICES Whole Meeting - Jan Jary 9, 2024 - Page 22 of 48 2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budget 3,470 27,716

\*Fire chief

\*2022 - Silverback Treeworks

#### **Consists of:**

Fire Dept - Salaries Benefits & Payroll Costs - Fire **BC Employer Health Tax** 

Fire Admin - WCB

Fire Admin - Honouraria

Fire Volunteer Call-Outs

Fire Volunteer - Shift Payments

Benefits - Volunteers

WCB Volunteers

Public Works Salaries - Fire

Benefits & Payroll Costs - PW Fire

Public Works - Fire - WCB

Fire Admin - Training Contract

	SALARIES AND BENEFITS							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
5,000	5,000	5,350	5,000	5,000				
8,892	8,219	7,732	9,588	10,034				
2,752	2,566	-	2,735	-				
1,861	1,715	1,503	1,700	1,749				
31,887	26,488	32,592	37,100	37,100				
20,845	17,957	13,116	22,000	22,000				
50,623	38,952	13,129	60,000	45,000				
89	-	-	-	-				
2,308	1,861	805	2,681	2,070				
-	162	-	-	-				
-	27	-	-	-				
-	5	-	-	-				
20,857	20,686	14,457	20,800	20,800				
145,114	123,638	88,684	161,604	143,753				

#### Consists of:

Travel

**Courses & Seminars** 

**Association Dues** 

**Courses & Training** 

TRAINING AND PROFESSIONAL DEVELOPMENT							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget			
168	-	-	500	515			
-	-	-	-	-			
75	75	75	250	258			
1,309	15,345	9,028	15,000	15,000			
1,552	15,420	9,103	15,750	15,773			

[a] Relates to Software training (MedTeq), Wildfire training (Fundamental Safety), EVO (Justice Institute of BC)

#### **Consists of:**

Utilities

		UTILITIES		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget
2,688	1,659	816	3,500	3,605

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Expenditures
Communications
Grants
Maintenance
Material, Supplies and Equipment
Professional Fees / Contract Services
Beach wall stabiliztion
Salaries and Benefits
Sundry
Training / Professional Development
Utilities
Total Expenditures

					Increase	
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease) in	%
					Budget	
396	-	-	-	-	-	0.0%
1,750	4,176	9,600	2,450	8,400	5,950	242.9%
57,849	59,984	64,675	63,950	172,554	108,604	169.8%
24,866	57,128	9,881	34,000	28,020	(5,980)	-17.6%
8,415	11,070	12,000	18,000	12,000	(6,000)	-33.3%
-	-	-	20,000	-	(20,000)	100.0%
187,334	164,268	92,028	189,715	213,167	23,452	12.4%
4,797	6,670	3,727	3,133	3,383	250	8.0%
552	-	-	-	-	-	0.0%
7,382	8,187	5,800	9,000	9,270	270	3.0%
293,341	311,483	197,711	340,248	446,794	106,546	31.3%

			GRANTS	Committee of the V	Whole Meeting - Jan	ıary 9, 2024 - Page 24 of 48
Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
Grants (Events Committee)	250	1,750	6,250	250	3,250	[a]
Lions Bay Trailblazers	1,250	1,500	1,500	1,250	1,250	
LB Native Plants Garden Expenditure	-	676	-	600	250	
Senior Circle	250	250	1,750	250	3,500	[b]
Kelvin Grove Community Garden	-	-	100	100	150	
	1,750	4,176	9,600	2,450	8,400	

- [a] Events committee 2022 related to Canada Day, 2023 relates to entire calendar of events (Canada Day, Halloween, Easter ect...)
- [b] Senior Circle prior years related to liability insurance. 2023 includes grant for Hall Rental

Consists of:
Beach Park Maintenance
Other Parks Maintenance
Community Complex - Maintenance
Facility Maintenance
Parks Equipment Maintenance
Other Parks Maintenance

					_				
MAINTENANCE									
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget					
10,920	10,500	11,743	10,000	25,300	[a]				
16,037	8,323	11,072	9,000	109,270	[b]				
-	1,547	8,672	1,500	1,545	[c]				
7,269	12,113	9,509	12,000	12,360	[d				
2,616	2,849	2,808	5,000	2,150					
21,006	24,652	20,871	26,450	21,929					
57,849	59,984	64,675	63,950	172,554					

- [a] Relates primarily to log removal. Additional request for \$15,000 in 2024 for tree work
- [b] 2023 relates primarily to portapotty rentals at Magnesia and the school. Additional request for \$100,000 in 2024 for repair of the Jetty
- [c] 2023 inludes emergency repairs at Broughton Hall; failed grinder pump and installation of new pump
- [d] Relates to janitorial, air condition

<b>Consists of</b>
--------------------

Parks related materials/supplies/tools Litter and Garbage Control

Parks - Supplies

Parks - Plants

Office Supplies

	MATERIAL	S, SUPPLIES, EC	UIPMENT		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
-	108	572	500	515	
16,312	50,994	6,737	20,000	20,600	[a]
3,607	2,111	52	2,500	2,575	
2,126	3,916	2,520	11,000	4,330	
2,820	-	-	-	-	
24,866	57,128	9,881	34,000	28,020	

[a] 2022 included the purchase of Bearproof Garbage Bins

5 Rebudget from 2013

6

#### **Consists of:**

Works Salaries - Parks Benefits & Payroll Costs - Parks Works Salaries - Facilities

SALARIES AND WAGES									
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget					
112,735	84,460	50,410	154,323	177,658					
24,233	20,819	10,743	35,392	35,509					
50,366	58,981	30,875	-	-					
187,334	164,260	92,028	189,715	213,167					

\*Signage, hall setup ect..

Community Hall heating - BC Hydro

## Village of Lions Bay 2024 Draft Budget

Committee of the Whole Meeting - January 9, 2024 - Page 26 of 48

Increase

%

3.0%

3.0%

54.4%

3.0%

-56.7%

24.4%

## **General Fund - Planning**

	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease) in Budget
Expenditures						
Communications	2,272	4,559	759	4,250	4,378	128
Professional Fees / Contract Services	20,205	11,868	6,588	10,423	10,736	313
Salaries and Benefits	31,938	27,270	22,181	20,076	30,992	10,916
Sundry	414	520	-	750	773	23
Training / Professional Development	642	692	1,887	3,350	1,451	(1,900)
	55,469	44,908	31,415	38,849	48,328	9,479

Consists of:
<b>Building Inspector Communications</b>
Advertising
Information Systems Ops & Mntc

	ry 9, 2024 - Page 27 of 48				
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
1,121	1,302	548	1,250	1,288	*Cell phone, phone line
180	2,252	-	1,800	1,854	*Public notices (such as TUP)
970	1,005	211	1,200	1,236	*Network maintenance
2,272	4,559	759	4,250	4,378	

١	
	Consists of:

Building Inspection Contract Services
Photocopies/Printing
Community Planning Contract Services

PROFESSIONAL FEES, CONTRACT SERVICES							
2021 Actual	2023 Budget	2024 Budget					
-	315	800	-	-			
20	106	254	250	258			
20,185	11,447	5,534	10,173	10,478			
20,205	11,868	6,588	10,423	10,736			

[a] Relates to:

Slope assessments, Surveying, Greenhouse Gas assessments. 2021 was significantly higher due to a housing needs study

**Building inspector salary** 

Relates to courses and association dues

3

## Village of Lions Bay 2024 Draft Budget

Committee of the Whole Meeting - January 9, 2024 - Page 28 of 48

## **General Fund - Public Works**

						Increase	
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease) in	%
						Budget	
Expenditures							
Communications	14,782	14,980	10,102	15,250	15,708	458	3.0%
Interest Payments	9,923	10,743	14,461	12,514	10,460	(2,054)	-16.4%
Insurance	10,815	12,534	17,097	18,362	15,179	(3,183)	-17.3%
Internal Allocations	(15,000)	(15,000)	-	(15,000)	(15,000)	-	0.0%
Maintenance	247,624	372,974	698,288	367,889	586,657	218,768	59.5%
Material, Supplies and Equipment	47,359	49,591	35,148	46,750	49,153	2,403	5.1%
Professional Fees / Contract Services	-	52,984	6,162	30,500	219,500	189,000	619.7%
Salaries and Benefits	287,601	272,059	183,530	248,275	277,272	28,996	11.7%
Training / Professional Development	9,433	4,978	-	6,500	6,695	195	3.0%
Utilities	7,355	7,856	5,740	7,800	8,034	234	3.0%
Total Expenditures	619,892	783,700	970,528	738,841	1,173,657	434,816	58.9%

	COMMUNICATION Sommittee of the Whole Meeting - January 9, 2024 - Page 29 of 48					
Consists of: 2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budget						
Telephone & Communications	10,491	8,879	8,785	9,100	9,373	[a]
Information Systems Operation & Mntc	4,291	6,102	1,317	6,150	6,335	[b]
	14,782	14,980	10,102	15,250	15,708	

- [a] ECOMM radio costs, and cell phones
- [b] Network support

Debenture Interest Equipment financing

	INTEREST PAYMENTS									
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget					
1	7,250	7,250	7,250	7,250	7,250					
	2,673	3,493	7,211	5,264	3,210					
	9,923	10,743	14,461	12,514	10,460					

**Consists of:** 

Insurance - Building Insurance - Vehicles

		INSURANCE		
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget
-	-	3,481	3,481	-
10,815	12,534	13,616	14,881	15,179
10,815	12,534	17,097	18,362	15,179

ICBC fleet insurance and Municipal Insurance Association vechicle breakdown insurance

**Consists of:** 

Internal recovery from Solid waste
Internal recovery (costs) from Water Fund

INTERNAL ALLOCATIONS									
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budget									
(5,000)	(5,000)	-	(5,000)	(5,000)					
(10,000)	(10,000)	-	(10,000)	(10,000)					
(15,000)	(15,000)	-	(15,000)	(15,000)					

Adjusting entry recorded at year end for allocations

Consists of:
Works Yard Fuel Tank Maintenance
Vehicle Operation & Maintenance
Vehicle Maintenance
Roads
Street Lighting
Street Signs
Lane Marking
CN Parking Lot Maintenance
Parking Meter Costs
Roads Winter Maintenance
Railroad Crossings Maintenance
Bridge Maintenance
Drainage
Works Building & Yard Maintenance
Road Vegetation/Brush
Dangerous and Municipal Trees

	ıary 9, 2024 - Page 30 of 48				
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
627	627	-	1,500	1,545	
10,427	42,291	15,868	25,000	25,750	[a]
-	-	7,473	-	78,000	[a]
21,002	6,117	331,895	20,000	20,600	[b]
5,917	8,128	6,191	9,040	6,671	
18,182	6,020	7,003	11,000	6,330	[c]
-	593	-	15,000	15,450	
2,619	2,644	3,000	2,500	2,500	
12,748	18,442	21,309	25,000	25,750	[d]
17,156	20,692	8,946	20,500	20,500	
126,039	21,798	7,200	13,800	22,000	
-	229,151	273,388	195,849	332,000	[e]
9,810	2,651	204	5,000	5,150	
12,888	10,306	6,819	9,500	9,785	
3,188	1,716	-	4,200	4,326	
7,020	1,800	8,991	10,000	10,300	
247,624	372,974	698,288	367,889	586,657	

[a]

Outrigger services
Chevy truck service
MATEC - annual inspection
Tires
Small equipment
Commercial Truck - LED Lights
Gas
Tire change over
Vehicle inspection and repair
Water shortage contingency
Other

Vehicle Operations and Maintenance								
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
-	-	10,813	-	-				
-	663	3,787	-	-				
832	993	1,000	-	-				
-	9,012	-	-	22,000				
-	2,185	-	-	20,000				
-	3,788	-	-	-				
-	1,897	-	-	-				
-	1,197	-	-	-				
2,087	5,140	5,130	-	-				
-	-	-	-	36,000				
7,508	17,416	2,158	25,000	25,750				
10,427	42,291	22,888	25,000	103,750				

- [b] Relates to roadbase, sand, dirt. 2021 included additional costs related to paving on Mountain and Brunswick
- [c] Relates to street signs, poles, bases
- [d] Relates to parking meter costs for Kelvin Grove, LBBP, Sunset and Bayview
- [e] Prior years relate to Bayview bridge rehabilitation. 2024 relates to bridge deck joints, replacement of timbers and railings installation

#### **Consists of:**

Works Vehicles Fuel & Oil Small Tools & Equipment **Health & Safety Supplies** Shop

MATERIALS, SUPPLIES, EQUIPMENT of the Whole Meeting - Jan									
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget					
20,487	30,970	25,795	20,000	25,600					
7,971	5,207	2,691	8,250	8,498					
10,233	3,783	2,265	8,500	4,755					
8,669	9,632	4,397	10,000	10,300					
47,359	49,591	35,148	46,750	49,153					

#### **Consists of:**

**Contract Services Engineering** 

PROFESSIONAL FEES, CONTRACT SERVICES							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget			
-	52,984	6,162	30,500	219,500			
-	52,984	6,162	30,500	219,500			

[a] 2022 and 2023 related to CUBB and rail crossing work. 2024 budget for:

Hydrometric Analysis	15,000
Repainting fire hydrants	36,000
Alberta bridge timbers replacement	17,000
Lions Bay Beach Park tree work	15,000
Crystal falls road	50,000
Aluminum steps at municipal campus	24,000
Treatment plant flow meter recalibrations	10,000
Pull fibre cable to Harvey plant	6,000
Outside leak detection service	12,500
Phase IV/V access road ditch/plateau remediation	10,000
Hydrology data collection	12,000
Public WiFi for app-only pay parking zones	12,000
	219,500

#### **Consists of:**

Works Salaries - Office

Works Salaries - Shop

Works Salaries - Equipment Maintenance

Works Salaries - Roads

Works Salaries - Culverts

Works Salaries - Landscaping/Berms

Benefits

SALARIES AND BENEFITS								
2021 Actual	2022 Actual	2023 Budget	2024 Budget					
99,251	71,021	82,610	204,632	233,791				
12,023	19,861	5,471	-	-				
14,020	9,437	5,804	-	-				
74,907	77,274	38,148	-	-				
10,645	25,101	6,703	-	-				
37,123	25,712	13,922	-	-				
39,631	43,654	29,856	43,644	43,480				
287,601	272,059	182,514	248,275	277,272				

#### Consists of:

Travel
Association Dues
Courses Seminars & Workshop

TRAINING, PROFESSIONAL DEVELOPMENT								
2021 Actual	2022 Actual 2023 Actual 2023 Budget 2024 Bud							
-	-	-	500	515				
596	351	-	1,000	1,030				
8,837	4,627	-	5,000	5,150				
9,433	4,978	-	6,500	6,695				

ıary 9, 2024 - Page 32 of 48

BC Hydro

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						Increase	
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease) in	%
						Budget	
Expenditures							
Amortization	36,200	36,200	-	36,200	36,200	-	0.0%
Communications	886	883	1,204	970	999	29	3.0%
Insurance	5,278	4,939	6,148	6,148	6,271	123	2.0%
Maintenance	27,732	31,119	22,556	43,500	29,355	(14,145)	-32.5%
Material, Supplies and Equipment	3,600	4,243	-	4,000	2,120	(1,880)	-47.0%
Professional Fees / Contract Services	-	-	-	-	-	-	n/a
Salaries and Benefits	21,108	18,059	10,317	19,359	21,752	2,393	12.4%
Sundry	696	1,008	463	500	515	15	3.0%
Training / Professional Development	-	2,329	-	2,000	1,060	(940)	-47.0%
Utilities	3,021	2,734	2,886	3,000	3,090	90	3.0%
Internal Allocations	4,000	4,000	-	4,000	4,000	-	0.0%
Total Expenditures	102,521	105,514	43,574	119,677	105,362	(14,315)	-12.0%

#### **Consists of:**

Pump Out - Plant
Sewer Line Inspections
Outfall Monitoring & Maintenance
Equipment Repair
SCADA Maintenance

MAINTENANCE								
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
23,755	22,755	22,435	25,000	25,750				
-	4,281	-	15,000	-				
1,153	208	121	500	515				
2,824	3,876	-	2,500	2,575				
-	-	-	500	515				
27,732	31,119	22,556	43,500	29,355				

\*WWTP

\*2022 - smoke testing

\*WWTP parts, lubricants

**Consists of:** 

Sewer General Operations - Supplies

MATERIALS, SUPPLIES								
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Bud								
3,600	4,243	-	4,000	2,120				
3,600	4,243	-	4,000	2,120				

\*STP repair

Consists of:

Works Salaries - Sewer Employees Benefits - Sewer

SALARIES AND BENEFITS									
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget					
17,602	14,793	8,830	15,747	18,128					
3,506	3,266	1,487	3,611	3,623					
21,108	18,059	10,317	19,359	21,752					

2022 - WWTP training

BC Hydro

## Village of Lions Bay 2024 Draft Budget Committee of the Whole Meeting - January 9, 2024 - Page 35 of 48 General Fund - Solid Waste

	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	Increase (Decrease) in Budget	%
Expenditures							
Supplies and Education	947	1,500	228	6,500	6,825	325	5.0%
Collection Contract	55,845	57,868	52,293	59,372	61,153	1,781	3.0%
Recycle Removal Contract	55,580	53,866	40,054	60,292	62,101	1,809	3.0%
Green Waste Contract	70,879	73,203	61,230	76,719	79,021	2,302	3.0%
Salaries and Benefits	-	2,851	-	7,620	8,701	1,080	14.2%
Internal Allocations	9,500	9,500	-	9,500	9,500	-	0.0%
Total Expenditures	192,751	198,788	153,805	220,004	227,301	7,297	3.3%

			Accompany	ying Notes			
1	Waste control services	Committee of the Whole Meeting - January 9, 2024 - Page 36 of 48					
2	Waste control services						
3	Waste control services						
4			SALA	ARIES AND BENE	FITS		
	Consists of:	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
	Solid Waste Salaries	-	2,475	-	6,299	7,251	
	Solid Waste Benefits	-	301	-	1,103	1,071	
	Solid Waste WCB	-	75	-	219	379	
		_	2 851	_	7 620	8 701	

SALARIES AND BENEFITS				
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget
-	2,475	-	6,299	7,251
-	301	-	1,103	1,071
-	75	-	219	379
-	2,851	-	7,620	8,701

Year end adjusting entry

						Increase	
	2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	(Decrease) in	%
						Budget	
Expenditures							
Amortization	197,394	191,468	-	197,384	205,884	8,500	4.3%
Communications	3,941	11,085	11,163	11,075	11,407	332	3.0%
Interest Payments	68,076	67,555	67,954	67,954	67,954	-	0.0%
Insurance	42,287	39,769	49,218	49,218	50,202	984	2.0%
Maintenance	182,917	123,972	46,376	114,000	81,370	(32,630)	-28.6%
Material, Supplies and Equipment	47,929	50,970	13,475	56,250	57,938	1,688	3.0%
Professional Fees / Contract Services	16,252	79,048	15,091	82,000	72,300	(9,700)	-11.8%
Salaries and Benefits	331,500	347,128	244,496	389,111	430,431	41,320	10.6%
Sundry	2,482	2,457	2,144	2,500	2,575	75	3.0%
Training / Professional Development	3,332	5,956	1,042	5,750	5,923	173	3.0%
Utilities	12,109	12,205	14,621	16,250	16,738	488	3.0%
Internal Allocations	55,000	55,000	-	66,716	69,325	2,609	3.9%
Total Expenditures	963,219	986,612	465,580	1,058,208	1,072,046	13,839	1.3%

Notes

Adjusting entry posted at year end

Committee of the Whole Meeting - January 9, 2024 - Page 38 of 48

2

# Consists of:

Telephone & Communications PRV Communications Intake Communications

COMMUNICATIONS					
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget	
3,941	3,859	5,780	3,900	4,017	*Telus
-	5,275	4,473	5,275	5,433	*Shaw
-	1,951	910	1,900	1,957	*Shaw
3,941	11,085	11,163	11,075	11,407	

2

#### Consists of:

Debt

Debenture Int-MFA
Debenture Int-MFA
Interest - Issue 150 Bylaw 508 - PRV's
DRF Financing Expenses

INTEREST PAYMENTS							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget			
1,573	1,239	895	895	895			
40,600	40,600	40,600	40,600	40,600			
14,518	14,518	14,518	14,518	14,518			
11,940	11,940	11,940	11,940	11,940			
(556)	(742)	-	-	-			
68,076	67,555	67,954	67,954	67,954			

\*Brunswick \$114k loan
\*Infrastructure \$1.4m loans
\*Infrastructure \$460k loan
\*PRV \$600k loan

Municipal Insurance Association - property insurance

5

# Consists of:

Equipment Repair
Routine Op & Mntc Contract
Routine Op & Mntc Contract
Emergency & Repair
Phase IV/V Water System
Routine Op & Mntc Contract
Equipment Repair
Routine Op & Mntc Contract
Equipment Repair
Routine Op & Mntc Contract
Emergency and Repair
Reservoir / Intake Cleaning
SCADA Maintenance
Intake Maintenance
Hydrant Maintenance

			MAINTENANCE		
	2024 Budget	2023 Budget	2023 Actual	2022 Actual	2021 Actual
	-	-	60	100	103
*F	1,030	1,000	-	-	9,684
*F	5,150	5,000	402	447	-
* E	-	-	-	10,450	-
	-	-	-	-	66,162
*F	5,150	5,000	770	9,156	816
	-	-	-	-	1,541
*F	18,540	18,000	294	18,675	18,174
*E	5,150	5,000	720	4,212	24,087
*[	36,050	35,000	480	21,377	1,253
	-	5,000	-	4,792	1,603
*۱	5,150	35,000	30,926	33,797	32,749
*(	5,150	5,000	12,724	20,965	26,746
	81,370	114,000	46,376	123.972	182.917

\*PRV parts and maintenance \*PRV parts and maintenance \*Bayview watermain

\*PRV parts and maintenance

PRV parts and maintenance Bayview watermain

\*Divers

\*UV Reactor and maintenance

\*Gate valve and parts

# **Consists of:**

Office Supplies
Water Supplies and Materials - General
Materials & Supplies
Materials & Supplies
Chlorine Treatment
Materials & Supplies
Materials & Supplies
Water - Intakes - Supplies

MATERIALS, SUPPLIES, EQUIPMENT of the Whole Meeting - Janu						
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
182	205	-	-	-		
462	142	362	750	773		
5,611	6,580	951	5,000	5,150		
3,311	7,142	92	3,500	3,605		
12,177	20,798	11,190	15,000	15,450		
-	-	-	5,000	5,150		
25	5,345	169	2,000	2,060		
26,162	10,756	712	25,000	25,750		
47,929	50,970	13,475	56,250	57,938		

ıary 9, 2024 - Page 39 of 48

\*UV Sensors

# **Consists of:**

Consultant Services
Contract Services - Engineering
Contract Services
Rock Slope Remediation
Water Testing

	PROFESSIONAL FEES, CONTRACT SERVICES							
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget				
2,000	-	-	2,000	2,000				
-	49,703	7,083	35,000	35,000				
6,513	2,162	-	5,000	5,000				
-	21,150	-	30,000	20,000				
7,739	6,033	8,008	10,000	10,300				
16,252	79,048	15,091	82,000	72,300				

\*Hydrology
\*CUBB
\*Intakes, generators
\*Rock scaling

\*Metal content

#### Consists of:

Works Salaries - Water Works Salaries - Water Intakes Works Salaries - STANDBY - ON CALL Water Projects - Harvey Creek Benefits & Payroll Costs - Water BC Employer Health Tax Benefits - WCB

SALARIES AND BENEFITS						
2021 Actual	2022 Actual	2023 Actual	2023 Budget	2024 Budget		
161,997	158,976	98,159	264,553	304,557		
54,667	54,634	42,663	-	-		
58,981	73,264	65,097	62,660	65,002		
-	-	899	-	-		
40,543	44,313	30,809	46,309	44,963		
6,549	6,100	-	-	-		
8,763	9,840	6,869	9,191	15,910		
331,500	347,128	244,496	382,714	430,431		

# **Accompanying Notes**

Public Works Salaries Jotal by Department January 9, 2024 - Page 40 of 48						
2021 Budget	2021 Actual	2022 Budget	2022 Actual	2023 Budget	2023 Actual	2024 Budget
165,673	164,268	170,288	86,525	189,715	92,028	213,167
18,657	21,108	19,176	18,059	19,359	10,317	21,752
-	2,851	-	-	7,620	-	8,701
223,258	287,601	229,755	163,885	248,275	182,514	277,272
363,521	331,500	374,761	347,128	382,714	244,496	430,431
771,109	807,329	793,980	615,596	847,683	529,355	951,323

Parks Sewer Solid Waste Public Works Water

ı						
	Budget vs Actual Variance					
I	2021	2022	2023			
Ī	1,405	83,763	97,687			
	(2,452)	1,117	9,041			
	(2,851)	-	7,620			
	(64,343)	65,871	65,762			
	32,021	27,633	138,218			
Ī	(34,199)	180,406	320,351			

Ministry of Forests - Licenses, permitting

Consists of:

Parks Sewer Solid Waste Public Works

Water

Water Course Certification Association Dues

TRAINING, PROFESSIONAL DEVELOPMENT						
2021 Actual 2022 Actual 2023 Actual 2023 Budget 2024 Budget						
2,097	4,615	824	4,000	4,120		
1,236	1,341	218	1,750	1,803		
3,332	5,956	1,042	5,750	5,923		

11 BC Hydro

10

# Village of Lions Bay

# 2024 Budget the Whole Meeting - January 9, 2024 - Page 41 of 48

# **Proposed Capital Requests**

General Fund	2023	2024
FIRE - new fire truck		1,350,000
Rescue 63 (Small engine) roll out tray, doors and cover to protect equipment	10,000	10,000
Trailer	14,000	-
FIRE - SCBA new	-	32,000
FIRE -Forklift	-	40,000
FIRE - Electric Jaws of Life Cutters and Spreader	-	30,000
FIRE - Command Vehicle	-	50,000
FIRE - Furniture and Equipment after Klatt renovation	-	20,000
FIRE - Turnout Gear	-	10,000
Lions Bay Beach Park Revitalization Project	200,000	1,069,486
Klatt building renovation	499,000	499,000
Klatt building - Neidermayer system	80,000	80,000
Village Office Renovation	-	1,000
Village Office Furniture and Equipment	_	5,000
Village Hall Sound System Upgrade	_	7,500
Kuboda Side by Side ATV for intake access	-	25,000
Road surfacing and drainage improvments for 2023 plowing season	350,000	-
45, 46 End-Mountain drainage	, -	285,000
47B End-Tidewater drainage	_	500,000
16 Survey, Design and Construction of Water Main Replacement on Creekview Pl (90m) [60/40 split		·
Water/Roads]	90,000	-
21 Survey & Design of Water Main Replacement (includes modelling), Road Repairs, Stormwater on	,	
Highview Place [50/50 split Roads & Water]	-	-
22 Survey & Design of Water Main Replacement (includes modelling), Road Repairs, Stormwater on		
Highview Place [50/50 split Roads & Water]	50,000	-
01, 12, 57 Bayview Road Drainage & Water Improvement Project (DWIP) - Bayview Road between	,	
Stewart and Mountain Drive. (280m) [50/50 Split Roads/Water]	-	-
Bridge Deck Joints (Maintenance item, inlcuded in public works operational budget)	300,000	-
PW Small Equipment (Blower, P-Washer, Lawnmowers, etc.)	-	-
Equipment Trailer - double axle 21,000 GVW	_	-
Truck Tires (studded snow, summer, winter)	_	-
Computer Replacements (VOLB1765/VOLB3051)	_	-
Case Drain for Rock Hound Flail Mower	-	-
Paving - Minor Patch	_	-
Magnesia Creek Intake Access Road (1,100 m)	-	-
LBBP - floating dock and walkway. Existing log boom costs	-	50,000
Connector project including wayfinding signage	-	429,333
Pride Trail Rebuild	-	70,000
	1,593,000	4,563,319

Capital Requests - Continued		
Water Fund  Committee of the Whole Meeting - January 9, 2024	<b>2023</b> - Page 42 of 48	2024
	J	
01, 12, 57 Bayview Road Drainage & Water Improvement Project (DWIP) - Bayview Road between		
Stewart and Mountain Drive. (280m) [50/50 Split Roads/Water]	-	-
52A, 52B Highway Tank Replacement	-	900,000
Magnesia Intake	-	333,333
11, 14 Zone metering	-	150,000
8 Survey & Design of Stormwater, Road, Water Main work on Oceanview Rd (215m)	50,000	150,000
16 Survey, Design and Construction of Water Main Replacement on Creekview PI (90m) [60/40 split	125 000	
Water/Roads] Survey & Design of Highway Tank Replacement	135,000	100.000
Survey & Design of Highway Tank Replacement	100,000 80,000	100,000
SCADA (20% sewer / 80% water)	•	164,000
Upper Bayview ditch/plateau pH adjustment to finished water	10,000	100.000
21 Survey & Design of Water Main Replacement (includes modelling), Road Repairs, Stormwater on	-	100,000
Highview Place [50/50 split Roads & Water]		
22 Survey & Design of Water Main Replacement (includes modelling), Road Repairs, Stormwater on	-	-
Highview Place [50/50 split Roads & Water]	E0 000	
Highview Place (50/50 Spirt Roaus & Water)	50,000 <b>425,000</b>	1,747,333
	423,000	1,/4/,333
Sewer Fund		
SCADA (20% sewer / 80% water)	20,000	41,000
SCADA (20% Sewel / 80% water)	20,000	41,000
	20,000	41,000
	==,==	,

2,038,000

6,351,652

**Total Capital Expenditures** 

# Village of Lions Bay

2024 Building of the Whole Meeting - January 9, 2024 - Page 43 of 48

# **Proposed Capital Requests - Priority Listing**

Requests have been assigned a priority rating based on reccomendations from the Fire Department, Public Works Department, Administrative Department and Infrastructure Committee as follows:

High	
Medium	
Low	
	2024
	2024
FIRE - new fire truck	1,350,000
Lions Bay Beach Park Revitalization Project	1,069,486
52A, 52B Highway Tank Replacement	900,000
Survey & Design of Highway Tank Replacement	100,000
SCADA equipment updates (20% sewer / 80% water), plus 5 flow/leak zone meters & 3 inline chlorine	
monitoring stations, connectivity for all	164,000
SCADA equipment updates (20% sewer / 80% water), plus 5 flow/leak zone meters & 3 inline chlorine mc	41,000
Rescue 63 (Small engine) roll out tray, doors and cover to protect equipment	10,000
Klatt building - Neidermayer system	80,000
Kuboda Side by Side ATV for intake access	25,000
45, 46 End-Mountain drainage	285,000
LBBP - floating dock and walkway. Existing log boom costs	50,000
3 Survey & Design of Stormwater, Road, Water Main work on Oceanview Rd (215m)	150,000
oH adjustment to finished water	100,000
Frailer	-
FIRE - SCBA new	32,000
FIRE -Forklift	40,000
FIRE - Electric Jaws of Life Cutters and Spreader	30,000
FIRE - Command Vehicle	50,000
FIRE - Furniture and Equipment after Klatt renovation	20,000
FIRE - Turnout Gear	10,000
Klatt building renovation	499,000
Village Office Renovation	1,000
Village Office Furniture and Equipment	5,000
Village Hall Sound System Upgrade	7,500
47B End-Tidewater drainage	500,000
Connector project including wayfinding signage	429,333
Pride Trail Rebuild	70,000
Magnesia Intake	333,333
Total Capital Expenditures	6,351,652
High	3,624,486
Medium	700,000
Low	2,027,166
	6,351,652

# **2024 CONFERENCE & AGM**



# RESOLUTIONS NOTICE REQUEST FOR SUBMISSIONS

The Lower Mainland LGA Executive is calling for resolutions to be considered at the 2024 Conference & AGM. The conference will take place in person from May 1-3 in Whistler, BC.

# **DEADLINE FOR RESOLUTIONS**

All resolutions must be received by the Lower Mainland LGA by **Wednesday**, **February 28**, **2024**.

# IMPORTANT SUBMISSION REQUIREMENTS

To submit a resolution to the Lower Mainland LGA for consideration please send:

- 1. A Word document by email to sstory@Imlga.ca by the deadline. You will receive a confirmation email that your resolution was received. Lower Mainland LGA staff are happy to answer any questions in regard to the resolutions process. It is not necessary to mail your resolution.
- 2. Title the email "Resolution-Title of Resolution" or in the case of multiple resolutions subject header "Resolutions-X Number Enclosed".
- 3. Include a cover letter as an attachment outlining how many resolutions that have been sent and list the title of each resolution.

Detailed guidelines for preparing a resolution follow, but the basic requirements are:

- Members are responsible for submitting accurate resolutions. Lower Mainland LGA
  recommends that local government staff assist in drafting the resolutions, check the accuracy
  of legislative references, and be able to answer questions from the Lower Mainland LGA and
  UBCM about each resolution.
- Each resolution **must include a separate backgrounder** that is a maximum of 2 pages and specific to a single resolution. Do not submit backgrounders for multiple resolutions. The backgrounder may include links to other information sources and reports.
- Resolutions must be regional in nature and relevant to other local governments within the Lower Mainland LGA rather than specific to a single member government.
- The resolution must have at least one "whereas" clause and should not contain more than two "whereas" clauses. Each whereas clause must only have **one sentence**.

# **UBCM RESOLUTION PROCEDURES**

UBCM urges members to submit resolutions to Area Associations for consideration. Resolutions endorsed at Area Association annual meetings are submitted automatically to UBCM for consideration and do not need to be re-submitted to UBCM by the sponsor.

UBCM and its member local governments have observed that submitting resolutions first to Area Associations results in better quality resolutions overall. If absolutely necessary, local governments may submit council or board endorsed resolutions directly to UBCM prior to June 30. Should this be necessary, detailed instructions are available on the UBCM website.

# **UBCM RESOLUTIONS PROCESS**

- Members submit resolutions to their Area Association for debate.
- 2. The Area Association submits resolutions endorsed at its Convention to UBCM.
- 3. The UBCM Resolutions Committee reviews the resolutions for submission to its Convention.
- 4. Resolutions endorsed at the UBCM Convention are submitted to the appropriate level of government for response.
- 5. UBCM will forward the response to the resolution sponsor for review.

# **UBCM RESOLUTIONS GUIDELINES**

## The Construction of a Resolution:

All resolutions contain a preamble – whereas clause(s) – and an enactment clause. The preamble describes *the issue*, *and* the enactment clause outlines *the action* being requested of UBCM. A resolution should answer the following three questions:

- a) What is the problem?
- b) What is causing the problem?
- c) What is the best way to solve the problem?

# **Preamble:**

The preamble begins with "WHEREAS and is a concise paragraph about the nature of the problem or the reason for the request. It answers questions (a) and (b) above, stating the problem and its cause, and should explain, clearly and briefly, the reasons for the resolution.

The preamble should contain no more than two "WHEREAS" clauses. Supporting background documents can describe the problem more fully if necessary. Do not add extra clauses.

Only one sentence per WHEREAS clause.

# **Enactment Clause:**

The enactment clause begins with the phrase "Therefore be it resolved" and is a concise sentence that answers question (c) above, suggesting the best way to solve the problem. **The enactment should propose a specific action by UBCM.** 

Keep the enactment clause as short as possible, and clearly describe the action being requested. The wording should leave no doubt about the proposed action.

#### **HOW TO DRAFT A RESOLUTION**

# 1. Address one specific subject in the text of the resolution.

Since your community seeks to influence attitudes and inspire action, limit the scope of a resolution to one specific subject or issue. Delegates will not support a resolution if it is unclear or too complex for them to understand quickly. If there are multiple topics in a resolution, the resolution may be sent back to the sponsor to rework and resubmit.

2. For resolutions to be debated at UBCM, focus on issues that are province wide.

The issue identified in the resolution should be relevant to other local governments across BC. This will support productive debate and assist UBCM to represent your concern effectively to the provincial or federal government on behalf of all BC municipalities and regional districts. Regionally specific resolutions may be referred back to the Lower Mainland LGA and may not be entered for debate during the UBCM Convention.

#### 3. Use simple, action-oriented language and avoid ambiguous terms.

Explain the background briefly and state the desired action clearly. Delegates can then debate the resolution without having to try to interpret complicated text or vague concepts.

# 4. Check legislative references for accuracy.

Research the legislation on the subject so the resolution is accurate. Where necessary, identify:

- the correct jurisdictional responsibility (responsible ministry or department, and whether provincial or federal government); and
- the correct legislation, including the title of the act or regulation.

# 5. Provide factual background information.

Even a carefully written resolution may not be able to convey the full scope of the problem, or the action being requested. Provide factual background information to ensure that the resolution is understood fully so that members understand what they are debating and UBCM can advocate effectively with other levels of government and agencies.

Each resolution **must include a separate backgrounder** that is a maximum of 3 pages and specific to a single resolution. Do not submit backgrounders that relate to multiple resolutions. The backgrounder may include links to other information sources and reports.

The backgrounder should outline what led to the presentation and adoption of the resolution by the local government and can link to the report presented to the council or board along with the resolution. Resolutions submitted without background information **will not be considered** until the sponsor has provided adequate background information. This could result in the resolution being returned or having to be submitted directly to UBCM.

## 6. Construct a brief, descriptive title.

A title identifies the intent of the resolution and helps eliminate the possibility of misinterpretation. It is usually drawn from the "enactment clause" of the resolution. For ease of printing in the Annual Report and Resolutions Book and for clarity, a title should be no more than three or four words.

# 7. Avoid repeat resolutions.

In the past, resolutions have come back year after year on the same topic. Elected officials and staff are encouraged to search the UBCM Resolutions database available through their website at www.ubcm.ca. Click on the "Resolutions and Policy" tab at the top of the page. It will be possible to locate any resolutions on the same topic that have been considered in the past and what the responses have been.

# **TEMPLATE FOR A RESOLUTION**

Whereas << this is the area to include an issue statement that outlines the nature of the problem or the reason for the request >>.

And whereas << if more information is useful to answer the questions - what is the problem? what is causing the problem?>>:

Therefore be it resolved that UBCM << specify here the action(s) that **UBCM** are being asked to take on, and what government agency the associations should be contacting to solve the problem identified in the whereas clauses >>.

If absolutely necessary, there can be a second enactment clause (the "therefore" clause that specifies the action requested) with the following format:

And be it further resolved that << specify any additional actions needed to address the problem identified in the whereas clauses >>.